

Finance and Budget Committee | Part One

Venue - Committee Room North, Clocktower Building and by videoconference



29 September 2026 12:00 PM - 03:00 PM

Agenda Topic	Presenter	Page
Part 1 - Open Committee		
1. Minutes To confirm Part 1 of the Minutes of the meetings of the Finance and Budget Committee held on 19 May 2026.	Confirmation	2
2. Financial Update To receive the financial update dated 31 August 2026	Information	5
3. Exclusion of the Public To approve a motion under Section 48 of the Local Government Official Information and Meetings Act 1987, that the public be excluded from the specified proceedings of this meeting.	Decision	7



FINANCE AND BUDGET COMMITTEE

Minutes of a meeting of the Finance and Budget Committee

19 May 2026

Present	Mr R D Jackson (Convener), Chancellor (by videoconference), Vice-Chancellor, Professor D Eyers, Mr Peter Bramley (by videoconference), Mr Chris C Hopkins (by videoconference) and Mr D M Leamy (by videoconference),
Apologies	Pro-Chancellor
In attendance	Mr Stephen W Willis (Chief Operating Officer; by videoconference), Mr B N Trott (Chief Financial Officer), Ms D Levy (Head of Finance Advisory), Ms H Harris (Financial Controller), Mr G Roy (Acting Director, Property and Campus Development), Mr W Jenkins (Head of Capital Works), Mr A H Dawson (Independent Chair, Capital Development Committee; by videoconference), Mr P Wyffels (Head, Enterprise Project Management Office; by videoconference), Ms N Weaver (Acting Head, Office of Transformation and Improvement), Hon Dr D Clark (Registrar and Secretary to the Council) and Ms E R Sibbald.

Part 1 - Open Committee

1. Minutes

Part 1 of the Minutes of the meeting of the Finance and Budget Committee held on 22 April 2026 were confirmed.

2. Council Financial Report

The Committee agreed to receive a full verbal report from the Chief Financial Officer in Part 2 for the period ending 30 April 2026.

It is noted that Mr A H Dawson, Mr G Roy, Mr W Jenkins, Mr P Wyffels and Ms N Weaver will join in Part 2 for items 13 and 14.

3. Exclusion of the Public

The Committee

APPROVED

a motion under Section 48 of the Local Government Official Information and Meetings Act 1987, that the public be excluded from the specified proceedings of this meeting.

The Convener moved that the public be excluded from the whole of the proceeding of this meeting/the following parts of the proceedings of this meeting, namely, —

Item 4	Part 2 Minutes of the meetings of the Finance and Budget Committee held on 30 October 2025, 26 February 2026 and 22 April 2026
Item 5	Workplan and Action Register
Item 6	Council Financial Report
Item 7	Consolidated Group Financial Report
Item 8	Permanent Savings Progress
Item 9	Treasury Policy Update
Item 10	Delegated Authority Review Update
Item 11	2027 Budget Strategic Direction
Item 12	Tertiary Education Commission May Return – Long term forecast
Item 13	UOC Christchurch Redevelopment (Wai-Ora Project) Final Budget Approval
Item 14	University of Otago, Wellington – Indicative Business Case
Item 15	Financial Strategy Implementation Workshop Update
Item 16	Convener's Business

The general subject of each matter to be considered while the public is excluded, the reason for passing this resolution in relation to each matter and the specific grounds under Section 48(1) of the Local Government Official Information and Meetings Act 1987 for the passing of this resolution are as follows: -

General Subject	Reason for passing this resolution	Ground under Section 48(1)(a) for the passing of this resolution
Items 4 - 16 Confidential Minutes and Reports	Good reason for withholding information under the Official Information Act	Section 48(1)(a)(ii)

This resolution is made in reliance on Section 48(1)(a)(ii) of the Local Government Official Information and Meetings Act 1987 and the particular interest or interests protected by Sections 6,7 and/or 9 of the Official Information Act 1982 (except section 9(2)(g)(i)) as the case may require. The interests which would be prejudiced by the holding of the whole or the relevant part of the proceedings of the meeting in public are as follows:

Item 4	Part 2 Minutes of the meetings of the Finance and Budget Committee held on 30 October 2025, 26 February 2026 and 22 April 2026	s9(2)(i), (j) and (k)
Item 5	Workplan and Action Register	s9(2)(i), and (k)
Item 6	Council Financial Report	s9(2)(i), and (k)
Item 7	Consolidated Group Financial Report	s9(2)(i), and (k)
Item 8	Permanent Savings Progress	s9(2)(i), and (k)
Item 9	Treasury Policy Update	s9(2)(i), and (k)
Item 10	Delegated Authority Review Update	s9(2)(i), and (k)
Item 11	2027 Budget Strategic Direction	s9(2)(i), and (k)
Item 12	Tertiary Education Commission May Return – Long term forecast	s9(2)(i), and (k)

Item 13	UOC Christchurch Redevelopment (Wai-Ora Project) Final Budget Approval	s9(2)(i), and (k)
Item 14	University of Otago, Wellington – Indicative Business Case	s9(2)(i), and (k)
Item 15	Financial Strategy Implementation Workshop Update	s9(2)(i), and (k)
Item 16	Convener's Business	s9(2)(i), and (k)

AND THAT Mr S W Willis, Mr B N Trott, Ms D Levy, Ms H Harris, Mr A H Dawson, Mr G Roy, Mr W Jenkins, Mr P Wyfells, and Ms N Weaver be permitted to remain at this meeting after the public has been excluded because of their knowledge of the matters to be discussed. This knowledge, which will be of assistance in relation to the matters to be discussed, is relevant to those matters because it relates to aspects of the administration of the University of Otago for which these people are responsible. The Registrar and Secretary to Council and Ms E Sibbald are also permitted to remain at the meeting so as to provide advice and secretarial support.



University
of Otago
ŌTĀKOU WHAKAIHU WAKA

Council Financial Report

31 AUGUST 2026

Executive Commentary

The August 2026 full year forecast shows a materially improved year-end position, with the University now forecasting a \$5.8m deficit against a \$9.0m budgeted deficit. This is \$3.2m favourable to budget and \$0.1m favourable to the prior month forecast.

The improvement is principally driven by stronger student-related income, higher college fee income, donations and other sundry income, lower computing and finance costs, lower scholarships spend and delayed capital expenditure reducing borrowing requirements. These favourable movements are offset by unfavourable academic and professional salaries, subcontracted services, occupancy costs and net research unfavourability.

The forecast remains a deficit and is still materially below the Financial Management Framework surplus target.

Year-to-date cash flows are \$58 million stronger than budget, due to increased student related income, reductions in supplier payments and delays in capital spend.

Borrowings are \$82.5m below budget, primarily due to lower capital spend and lower opening debt.

Summary of University results

	Year to Date			Full Year			Forecast Movement		
	Actual \$000s	Budget \$000s	Variance \$000s	Forecast \$000s	Budget \$000s	Variance \$000s	Current \$000s	Previous \$000s	Variance \$000s
Surplus / (Loss)	180,805	164,505	16,300 ↗	(5,828)	(9,021)	3,193 ↗	(5,828)	(5,918)	90 ↗

Changes from previous month

The full year forecast as of August 2026 is \$5.8m deficit, this is \$0.1m favourable to last month's forecast as a result of the following forecast changes this month:

Revenue	
Favourable sundry and commercial income and donations	\$0.5
Unfavourable international tuition fee rebates	(\$0.3m)
Unfavourable net research movement	(\$0.6m)
Expenditure	
Favourable sundry expenditure	\$0.6
Favourable depreciation and finance costs (Wai Ora) due to delay	\$0.7
Favourable scholarships spend due to less scholarships awarded than budgeted for	\$0.8
Favourable professional fees and computer savings in projects	\$0.8
Unfavourable academic salaries including casuals and annual leave movements	(\$0.8)
Unfavourable professional salaries largely related to the change in accounting treatment of DLE project, and increases in casual staff and annual leave movements	(\$1.6)
Net change	\$0.1m

3. Exclusion of the Public

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Item 4	Minutes
Item 5	Finance and Budget Committee Work Plan and Actions
Item 6	Council Financial Report
Item 7	Savings Update - August
Item 8	Consolidated Group Financial Report
Item 9	Domestic Tuition Fee
Item 10	Compulsory Student Services Fees
Item 11	TEC Risk Assessment Letter - 2026
Item 12	TEC Commission Risk Matrix
Item 13	Delegated Authority Review Update
Item 14	UoC Christchurch Redevelopment (Wai Ora) Project
Item 15	Long Term Forecast
Item 16	Convenor's Business
Item 17	Late Papers

The general subject of each matter to be considered while the public is excluded, the reason for passing this resolution in relation to each matter and the specific grounds under Section 48(1) of the Local Government Official Information and Meetings Act 1987 for the passing of this resolution are as follows:

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Item 15	Long Term Forecast	ss 9(2)(a), (i), and (k)
Item 16	Convenor's Business	ss 9(2)(a), (i), and (k)
Item 17	Late Papers	ss 9(2)(a), (i), and (k)

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