Finance and Budget Committee Part 1



Venue - Committee Room North, First Floor, Clocktower Building

22 February 2024 10:00 AM - 11:30 AM

Agenda Topic	Presenter	Page
Part 1 - Open Committee		
 Terms of Reference and Constitution 2024 To receive the Terms of Reference and Constitution for 2024. 	Decision	2
 Minutes To confirm Part 1 of the Minutes of the meeting of the Finance and Budget Committee held on 	Confirmation 26 October 2023.	4
 Financial Review - December 2023 To receive the Part 1 Financial Review for the year ended 31 December 2023. 	Discussion	6
 Exclusion of the Public To approve a motion under Section 48 of the Local Government Official Information and Meetifrom the specified proceedings of this meeting. 	Decision ings Act 1987, that the publi	28 c be excluded

Next Meeting

The Finance and Budget Committee is scheduled to meet next on 18 April 2024.



FINANCE AND BUDGET COMMITTEE TERMS OF REFERENCE, CONSTITUTION, MEMBERSHIP 2024

Terms of Reference

To consider university financial policy, strategy and planning and make recommendations to the Council

To monitor the financial position and performance of the University and make recommendations to the Council.

To monitor proposed and actual University borrowing under established Borrowing Consents and Covenants and make recommendations to the Council.

To consider the annual budget and budget review and make recommendations to the Council

To consider financial forecasts and make recommendations to the Council

To consider student tuition fees and student services fees and make recommendations to the Council

To review the monthly financial statements and reports and provide advice to the Council

To consider the financial sustainability of capital development projects in the context of the University's annual and projected budgets.

To oversee the University's treasury risk (including considering all foreign exchange contracts, monitoring global foreign exchange activity, and ensuring that appropriate foreign exchange guidelines are in place) and report to the Council on a six monthly basis.

Constitution

The Chancellor
The Pro-Chancellor
The Vice-Chancellor
Four members of the Council

Convener – lay member of Council

In attendance Chief Financial Officer Chief Operating Officer Membership 2024 Mr S J Higgs (Convener) Chancellor

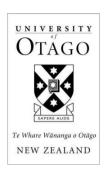
Ms P A Oakley Pro-Chancellor

Professor H D Nicholson Vice-Chancellor (Acting)

Professor R W Adler Council
Ms C E Curran Council
Ms K L Wells Council
Mr M A Wong Council

In attendance

Mr B Trott Chief Financial Officer
Mr S W Willis Chief Operating Officer



FINANCE AND BUDGET COMMITTEE

Minutes of a meeting of the Finance and Budget Committee

26 October 2023

Present The Chancellor (Convener), the Pro-Chancellor, the Vice-Chancellor

(Acting), Professor R W Adler, Hon C E Curran, Mr Q D Jane and Mr M A

Wong.

In attendance Mr B N Trott (Chief Financial Officer), Mr S W Willis (Chief Operating

Officer), the Registrar and Secretary to the Council and the Deputy

Secretary to the Council.

Part 1 - Open Committee

1. Minutes Part 1 of the Minutes of the meeting of the Finance and Budget Committee

held on 28 September 2023 were confirmed.

2. Financial Review – September 2023

The Committee received and noted a Financial Review Part 1 for the year

ended 30 September 2023.

3. Exclusion of the Public

The Committee

APPROVED a motion under Section 48 of the Local Government Official Information and

Meetings Act 1987, that the public be excluded from the remaining parts of

the proceedings of the meeting as appended to these minutes.

3. Exclusion of the Public

The Convener moves that the public be excluded from the whole of the proceeding of this meeting/the following parts of the proceedings of this meeting, namely, —

Item 4 Part 2 of the Minutes of the Meeting of the Finance and Budget Committee held on 28 September 2023

Item 5 Finance and Budget Committee Work Plan and Action Follow-Up Register

Item 6 Strategic Risk Report

Item 7 2024 Draft Budget

Item 8 Financial Forecasts

Item 9 University of Otago Foundation Trust

Item 10 Scholarships Report

Item 11 Financial Review Part 2

Item 12 Treasury Report

Item 13 Group Financial Report

Item 14 Convener's Business

The general subject of each matter to be considered while the public is excluded, the reason for passing this resolution in relation to each matter and the specific grounds under Section 48(1) of the Local Government Official Information and Meetings Act 1987 for the passing of this resolution are as follows: -

General Subject	Reason for passing this resolution	Ground under Section 48(1)(a) for the passing of this resolution		
Items 4 - 14	Good reason for withholding	Section 48(1)(a)(ii)		
Confidential Minutes	information under the Official			
and Reports	Information Act			

This resolution is made in reliance on Section 48(1)(a)(ii) of the Local Government Official Information and Meetings Act 1987 and the particular interest or interests protected by Sections 6,7 and/or 9 of the Official Information Act 1982 (except section 9(2)(g)(i)) as the case may require. The interests which would be prejudiced by the holding of the whole or the relevant part of the proceedings of the meeting in public are as follows:

Item 4	Part 2 of the Minutes of the Meeting of the Finance and	s9(2)(a), (i), (j) and (k)
	Budget Committee held on 28 September 2023	
Item 5	Finance and Budget Committee Work Plan and Action	s9(2)(i), and (k)
	Follow Up Register	
Item 6	Strategic Risk Report	s9(2)(i), and (k)
Item 7	2024 Draft Budget	s9(2)(i), and (k)
Item 8	Financial Forecasts	s9(2)(i), and (k)
Item 9	University of Otago Foundation Trust	s9(2)(i), and (k)
Item 10	Scholarships Report	s9(2)(i), and (k)
Item 11	Financial Review Part 2	s9(2)(i), and (k)
Item 12	Treasury Report	s9(2)(i), and (k)
Item 13	Group Financial Report	s9(2)(i), and (k)
Item 14	Convener's Business	s9(2)(i), and (k)

AND THAT Mr B N Trott and Mr S Willis be permitted to remain at this meeting after the public has been excluded because of their knowledge of the matters to be discussed. This knowledge, which will be of assistance in relation to the matters to be discussed, is relevant to those matters because it relates to aspects of the administration of the University of Otago for which these people are responsible. The Registrar and Secretary and the Deputy Secretary to the Council are also permitted to remain at the meeting so as to provide advice and secretarial support.



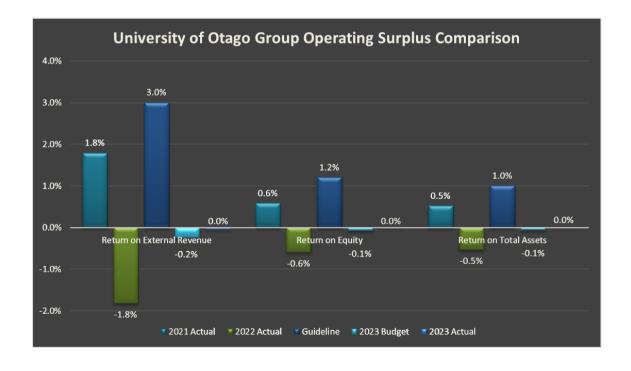
FINANCIAL REVIEW - PART I

For the Year Ended 31 December 2023

Executive Summary

This report provides a commentary on the University Group's unaudited financial performance and cash flows for the year ended 31 December 2023, and the Group's financial position at that date.

The graph below shows that the University Group has not met the TEC minimum EBITDA guidelines, nor the budgeted outcomes for 2023.



University Group

The Group result was a deficit of (\$0.4) million, a favourable variance of (\$1.7) million against budget.

This represents a (0.0%) return on income, which is below the guideline of 3.0%. The lower return was caused largely by the impact of lower than budgeted enrolment of domestic students, both first year intake and returners, and semester two enrolments generating fewer equivalent full-time students (EFTS) than expected.

University Parent

The operating surplus for the year ended 31 December 2023 was (\$21.6) million, which was \$9.2 million higher than the budgeted deficit of (\$12.4) million. This unfavourable variance was largely due lower than budgeted enrolment of domestic students, both first year intake and returners, and semester two enrolments generating fewer equivalent full-time students (EFTS) than expected. Salaries and staff related costs were unfavourable largely due to providing for known voluntary redundancy costs. These unfavourable variances were partially offset by lower than budgeted scholarships and consumables expenditure, lower than budgeted depreciation and higher than budgeted Performance Based Research Funding (PBRF) and a \$2.5 million unbudgeted dividend received from University of Otago Holdings.

The University borrowed \$105.0 million in 2023 from its established bank loan facilities (\$30.0 million in 2022).

The financial impact of student related income will continue to put pressure on operating cash flows for future years and ongoing savings will be required to ensure the University is well placed for recovery.

Divisional Operating Contribution Summary

Year to date (\$ millions)				Commontant		
Academic Divisions	Actual	Budget	Variance	Commentary		
Commerce	(0.7)	0.0	(0.7)	Unfavourable student related income offset in part by favourable salary related costs.		
Health Sciences	-8.7	0.0	(8.7)	Unfavourable student related income and consumables offset in part by favourable salary related costs, lower than budgeted scholarships and additional PBRF funding and overheads recoveries.		
Humanities	(7.8)	(0.0)	(7.8)	Unfavourable student related income and salary related costs.		
Sciences	-6.3	0.0	(6.3)	Unfavourable variance largely related to student related income, higher than budgeted salaries and lower than budgeted overhead recoveries.		
Total Academic Divisions	(23.6)	(0.0)	(23.6)			
Other Divisions						
Academic & Student Services	(5.4)	(4.1)	(1.3)	Unfavourable variance in consumables and salaries and commercial income due to a cancelled contract.		
Campus & Collegiate Life Services	(2.2)	(0.6)	(1.6)	Lower than budgeted college fees and sundry income.		
Committees	6.7	(0.0)	6.7	Favourable variances on scholarships and consumables and general expenditure.		
External Engagement	0.3	(0.0)	0.3			
Corporate	(1.3)	(5.6)	4.4	Largely relates to unbudgeted dividend received from University of Otago Holdings Limited (UOHL) and lower than budgeted finance costs due to delayed borrowing.		
Financial Services	(0.1)	0.0	(0.1)			
Human Resources	0.2	0.1	0.0			
Information Technology Services	0.4	0.0	0.4			
Operations	15.7	16.0	(0.2)			
Capital Projects	(10.7)	(16.0)	5.3	Favourable timing related variances on IT related projects.		
Property Services	3.4	0.0	3.4	Favourable variance on depreciation due to budgeted value assuming a building revaluation exercise which was not required at the end of 2022.		
Research	(0.6)	(0.4)	(0.1)			
Shared Services	(3.0)	(0.1)	(2.9)	Unfavourable variances on professional salaries and depreciation.		
Vice Chancellor's Office	(1.5)	(1.7)	0.1			
Total Other Divisions	2.0	(12.4)	14.4			
Grand Total Surplus / (Deficit)	(21.6)	(12.4)	(9.2)			

Treasury

Investment Income

Investment income was \$5.3 million higher than budget due to an unbudgeted \$2.5 million dividend received from University of Otago Holdings and additional interest income received.

Cash balance

Cash on hand was \$14.9 million greater than budget.

Operating cash flows were \$5.1m higher than budget, largely due to increased income from services, higher than budgeted interest and dividends received and lower payments to suppliers, offset in part by less student related income and higher-than-expected payments to employees.

Net cash outflow from investing was \$137.8 million year to date. This was \$106.2 million lower than budget due to delayed expenditure on capital projects.

Net cash flows from financing activities was \$105.0 million year to date and \$112.6 million lower than budget, largely due to delayed expenditure on capital projects which has resulted in delayed borrowing.

Capital

Total capital expenditure year to date was \$144.8 million. This was \$104.9 million less than budget.

Capital Projects

Major (project budget \$10 million plus) capital project variances were:

	Full Year			Project Life to Date				
Project	Actual	Budget	Variance	Actual	Budget	% spent	Estimate at Completion	% complete
	\$ m	\$ m	\$ m	\$ m	\$ m		\$ m	
Christchurch Campus Redevelopment	33.4	61.2	27.8	71.7	240.8	30%	250.8	29%
Te Rangihiroa Replacement	20.7	27.5	6.8	99.7	104.7	95%	103.5	96%
CApSc Building Refurbishment	5.7	19.2	13.5	13.7	21.8	63%	21.5	63%
Aquinas Extension	14.6	13.2	(1.4)	21.2	23.3	91%	23.3	90%
Arana Seismic and Fire	1.4	11.4	10.0	1.7	14.9	11%	14.8	11%
UOW Lecture Theatre Re-Strengthening	5.1	10.1	5.0	5.8	11.0	53%	10.6	53%
Strategic Space – Plaza and Otago Business School Buildings	3.9	4.1	0.2	4.1	10.4	39%	9.4	39%
Other projects	21.5	50.6	29.1					
Total Major Projects	106.3	197.3	91.0					
Total Divisional Capital	38.5	52.4	13.9					
TOTAL CAPITAL	144.8	249.6	104.9					

Christchurch Campus Redevelopment

- Significant ongoing cost pressures (e.g. state of the sector, supply chain) resulting in increased cost risk profile and estimate at completion, continues to be key focus for the project and steering committee.
- Forecast completion Q1 2026.

New Te Rangihīroa College

- Construction complete to main build and houses
- Go-live and official handover of the new facility to Campus and Collegiate Life Services
 Division completed December 2023

CApSc Building Refurbishment

- Forecast completion Q4 2024.
- Tender for fit-out to be issued February 2024.

Aquinas Extension

- Management and escalation of ongoing project delays and forecast cost overruns.
- Forecast completion February 2024 for main buildings (excluding landscaping).

Arana Seismic and Fire

- Main Contractors commencing site establishment (early February 2024).
- Forecast completion Q4 2024.

UOW Lecture Theatre re-strengthening project

• Construction complete and operational end of January 2024.

Strategic Space – Plaza and Otago Business School Buildings

- Pathway and English Language Centre (PELC) construction progressing in line with programme and budget.
- PELC forecast completion April 2024.

CONSOLIDATED GROUP

Statement of Financial Performance

FULL Y	EAR		YEAR TO DATE			
PRIOR YEAR	BUDGET		ACTUAL	BUDGET	VARIANCE	PRIOR YEAR
\$000s	\$000s		\$000s	\$000s	\$000s	\$000s
		Income				
271,741	282,956	Vote Education	269,900	282,956	(13,056)	271,741
61,494	61,020	Performance Based Research Funding	63,683	61,020	2,663	61,494
3,055	3,267	Vote Health	3,072	3,267	(195)	3,055
129,971	135,920	Domestic Tuition Fees	128,622	135,920	(7,298)	129,971
31,901	47,261	International Tuition Fees	45,120	47,261	(2,141)	31,901
34,102	12,735	Investment Income	26,983	12,735	14,248	34,102
37,918	39,567	Sundry Income	40,025	39,567	458	37,918
157,128	159,561	Externally Funded Research	169,321	159,561	9,759	157,128
-	-	Distribution from Trusts	-	-	_	-
81,929	90,147	Consulting & Commercial Income	88,048	90,147	(2,099)	81,929
881	1,158	Intellectual Property	1,023	1,158	(135)	881
810,120	833,593	Total Income	835,797	833,593	2,204	810,120
		Expenditure				
235,014	243,490	Salaries - Academic	241,618	243,490	1,872	235,014
184,548	187,959	Salaries - Professional	198,008	187,959	(10,049)	184,548
20,884	27,426	Staff Related Costs	29,005	27,426	(1,579)	20,884
42,141	40,809	Subcontracted Services	45,048	40,809	(4,238)	42,141
108,441	124,376	Consumables & General	120,562	124,376	3,814	108,441
47,802	53,219	Occupancy Costs	52,144	53,219	1,075	47,802
82,009	92,327	Depreciation	87,953	92,327	4,374	82,009
56,248	61,239	Scholarships	55,646	61,239	5,592	56,248
47,774	4,797	Finance Costs	6,180	4,797	(1,383)	47,774
824,860	835,643	Total Expenditure	836,164	835,643	(521)	824,860
(14,740)	(2,051)	Operating Surplus / (Deficit)	(367)	(2,051)	1,684	(14,740)

CONSOLIDATED GROUP

Statement of Financial Position

As at 31 December 2023

FULL '	YEAR		YEAR TO DATE			
PRIOR YEAR	BUDGET		ACTUAL	BUDGET	VARIANCE	PRIOR YEAR
\$000s	\$000s		\$000s	\$000s	\$000s	\$000s
		Assets				
		CURRENT ASSETS				
20,505	10,636	Cash and Bank	33,507	10,636	22,871	20,505
15,208	14,200	Bank Term Deposits	10,611	14,200	(3,589)	15,208
50,820	41,151	Accounts Receivable	50,984	41,151	9,833	50,820
18,857	17,513	Prepayments	21,146	17,513	3,633	18,857
1,647	1,699	Inventory	1,428	1,699	(271)	1,647
107,037	85,198	Total Current Assets	117,676	85,198	32,478	107,037
		INVESTMENTS				
4,638	4,452	Loans and Advances	4,379	4,452	(73)	4,638
214,089	230,432	Investments	225,179	230,432	(5,253)	214,089
218,727	234,885	Total Investments	229,559	234,885	(5,326)	218,727
2,452,550	2,832,244	FIXED ASSETS	2,712,174	2,832,244	(120,070)	2,452,550
2,778,314	3,152,327	Total Assets	3,059,408	3,152,327	(92,919)	2,778,314
		Liabilities CURRENT LIABILITIES				
		CURRENT LIABILITIES				
30,000	217,617	Bank Loans	105,000	217,617	(112,617)	30,000
22,849	23,656	Accounts Payable	25,110	23,656	1,455	22,849
41,975 58,914	27,779 60,860	General Accruals Employee Entitlements	44,271 57,191	27,779 60,860	16,492 (3,669)	41,975 58,914
33,665	28,382	Student Fees Received in Advance	35,920	28,382	7,539	33,665
80,165	69,900	Research Funds Received in Advance	81,039	69,900	11,139	80,165
10,660	6,929	Other Income Received in Advance	7,601	6,929	673	10,660
278,227	435,122	Total Current Liabilities	356,134	435,122	(78,988)	278,227
		TERM LIABILITIES				
890	990	Loans and Advances	1,297	990	307	890
40,348	47,894	Employee Entitlements	41,750	47,894	(6,144)	40,348
41,237	48,884	Total Term Liabilities	43,047	48,884	(5,837)	41,237
		Equity				
843,574	852,971	General Reserve	886,871	852,971	33,901	843,574
34,354	34,354	Capital Injections	34,354	34,354	-	34,354
239,321	212,245	Carry Forwards	180,820	212,245	(31,425)	239,321
1,356,341	1,570,802	Property Revaluation Reserve	1,558,550	1,570,802	(12,252)	1,356,341
(14,740)	(2,051)	Operating Surplus / (Deficit)	(367)	(2,051)	1,684	(14,740)
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2,458,849	2,668,321	Total Equity	2,660,228	2,668,321	(8,093)	2,458,849

CONSOLIDATED GROUP

Statement of Cashflows

FULL YE	AR		YEAR TO DATE			
PRIOR YEAR	BUDGET		ACTUAL	BUDGET	VARIANCE	PRIOR YEAR
\$000s	\$000s		\$000s	\$000s	\$000s	\$000s
		Operating Activities				
		CASH WAS PROVIDED FROM				
338,205	347,071	Income from Government Grant	339,016	347,071	(8,055)	338,205
182,309	202,462	Income from Student Fees	194,851	202,462	(7,612)	182,309
264,831	264,094	Income from Services	278,581	264,094	14,486	264,831
32,679	5,249	Interest & Dividends Received	13,200	5,249	7,951	32,679
818,023	818,877		825,647	818,877	6,770	818,023
		CASH WAS APPLIED TO				
423,363	438,373	Paid to Employees	443,036	438,373	(4,663)	423,363
290,270	314,211	Paid to Suppliers	308,026	314,211	6,185	290,270
713,633	752,584		751,062	752,584	(1,522)	713,633
104,391	66,293	Net Cash Flows from Operating Activities	74,585	66,293	8,292	104,391
		Investing Activities				
		CASH WAS PROVIDED FROM				
(52,245)	(1,655)	Investments	452	(1,655)	2,107	(52,245)
371	15	Disposal of Fixed Assets	131	15	116	371
(51,873)	(1,640)		583	(1,640)	2,223	(51,873)
		CASH WAS APPLIED TO				
126,665	244,803	Purchase of Fixed Assets	141,763	244,803	103,041	126,665
126,665	244,803		141,763	244,803	(103,041)	126,665
(178,538)	(246,443)	Net Cash Flows from Investing Activities	(141,180)	(246,443)	105,263	(178,538)
		Financing Activities				
		CASH WAS APPLIED TO				
(30,000)	(217,617)	Loans / Advances	(105,000)	(217,617)	112,617	(30,000)
(30,000)	(217,617)		(105,000)	(217,617)	112,617	(30,000)
30,000	217,617	Net Cash Flows from Financing Activities	105,000	217,617	(112,617)	30,000
(44,147)	37,467	Total Cash Flows	38,405	37,467	938	(44,147)
(44,147)	31,401	Total Casil Flows	30,403	31,401	930	(44,147)
79,860	(12,631)	Opening Balance	5,713	(12,631)	18,344	79,860
35,713	24,836	Closing Balance	44,118	24,836	19,282	35,713
		REPRESENTED BY				
20,505	10,636	Cash and Bank	33,510	10,636	22,874	20,505
15,208	14,200	Bank Term Deposits	10,608	14,200	(3,592)	15,208
	_	Proceeds from Borrowings	_	_	_	_
-		r recedus ir em Berremings				

Monthly Accounts



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Statement of Financial Performance

FULL Y	EAR		YEAR TO DATE			
PRIOR YEAR	BUDGET		ACTUAL	BUDGET	VARIANCE	PRIOR YEAR
\$000s	\$000s		\$000s	\$000s	\$000s	\$000s
		Income				
271,741	282,956	Vote Education	269,900	282,956	(13,056)	271,741
61,494	61,020	Performance Based Research Funding	63,683	61,020	2,663	61,494
3,055	3,267	Vote Health	3,072	3,267	(195)	3,055
129,971	135,920	Domestic Tuition Fees	128,622	135,920	(7,298)	129,971
31,901	47,261	International Tuition Fees	45,120	47,261	(2,141)	31,901
3,715	26	Investment Income	5,343	26	5,317	3,715
24,385	28,080	Sundry Income	28,272	28,080	192	24,385
156,605	158,836	Externally Funded Research	168,302	158,836	9,465	156,605
14,472	13,490	Distribution from Trusts	11,051	13,490	(2,439)	14,472
82,743	90,964	Consulting & Commercial Income	88,824	90,964	(2,140)	82,743
245	193	Intellectual Property	(305)	193	(499)	245
780,326	822,014	Total Income	811,885	822,014	(10,129)	780,326
		Expenditure				
235,014	243,490	Salaries - Academic	241,618	243,490	1,872	235,014
183,485	186,967	Salaries - Professional	197,020	186,967	(10,052)	183,485
20,805	27,366	Staff Related Costs	28,947	27,366	(1,582)	20,805
42,158	40,832	Subcontracted Services	45,048	40,832	(4,215)	42,158
107,794	123,385	Consumables & General	120,597	123,385	2,788	107,794
47,971	53,128	Occupancy Costs	52,370	53,128	758	47,971
81,850	92,081	Depreciation	87,796	92,081	4,285	81,850
56,248	61,239	Scholarships	55,646	61,239	5,592	56,248
3,155	5,922	Finance Costs	4,455	5,922	1,467	3,155
778,481	834,410	Total Expenditure	833,497	834,410	913	778,481
1,845	(12,396)	Operating Surplus / (Deficit)	(21,613)	(12,396)	(9,217)	1,845

Analysis of Consumables and General

FULL Y	EAR			YEAR TO DATE			
PRIOR YEAR	BUDGET		ACTUAL	BUDGET	VARIANCE	PRIOR YEAR	
\$000s	\$000s		\$000s	\$000s	\$000s	\$000s	
3,346	3,847	Administration Expenses	3,351	3,847	496	3,346	
2,112	2,549	Communications Expenses	2,324	2,549	224	2,112	
6,191	6,646	Equipment Expenses	6,827	6,646	(181)	6,191	
15,683	18,343	Laboratory Expenses	17,244	18,343	1,100	15,683	
18,627	29,111	Computing Expenses	20,907	29,111	8,204	18,627	
14,031	14,464	Reference Material Costs	15,087	14,464	(623)	14,031	
9,105	11,335	Travel & Accommodation Expenses	14,268	11,335	(2,933)	9,105	
4,903	5,094	Advertising & Promotion	4,679	5,094	415	4,903	
10,943	10,600	Professional, Consulting & Affiliation	11,586	10,600	(987)	10,943	
3,163	4,140	Student Related Expenses	4,542	4,140	(403)	3,163	
3,842	2,018	Corporate Expenses	2,672	2,018	(654)	3,842	
9,260	10,650	Goods For Resale & Catering Expenses	10,326	10,650	324	9,260	
6,589	4,589	Other Expenses	6,783	4,589	(2,194)	6,589	
107,794	123,385	Total Consumables and General	120,597	123,385	2,788	107,794	

Statement of Financial Position

As at 31 December 2023

FULL	YEAR			YEAR TO DATE		
PRIOR YEAR	BUDGET		ACTUAL	BUDGET	VARIANCE	PRIOR YEAR
\$000s	\$000s		\$000s	\$000s	\$000s	\$000s
		Assets				
		CURRENT ASSETS				
10,274	-	Cash and Bank	14,893	-	14,893	10,274
-	(0)	Bank Term Deposits	-	(0)	0	-
54,019	44,181	Accounts Receivable	48,928	44,181	4,747	54,019
18,752	17,403	Prepayments	20,950	17,403	3,547	18,752
1,645	1,699	Inventory	1,428	1,699	(271)	1,645
84,690	63,283	Total Current Assets	86,199	63,283	22,916	84,690
		INVESTMENTS				
4,638	4,452	Loans and Advances	4,379	4,452	(73)	4,638
37,918	36,370	Investments	35,474	36,370	(895)	37,918
42,557	40,822	Total Investments	39,853	40,822	(969)	42,557
2,330,201	2,701,223	FIXED ASSETS	2,589,000	2,701,223	(112,222)	2,330,201
2,457,448	2,805,328	Total Assets	2,715,053	2,805,328	(90,275)	2,457,448
		Liabilities				
		CURRENT LIABILITIES				
30,000	-	Bank Loans	105,000	-	105,000	30,000
25,555	26,254	Accounts Payable	25,459	26,254	(795)	25,555
41,881	27,168	General Accruals	44,126	27,168	16,958	41,881
58,869	60,798	Employee Entitlements	57,115	60,798	(3,683)	58,869
33,665	28,382	Student Fees Received in Advance	35,920	28,382	7,539	33,665
80,165	69,900	Research Funds Received in Advance	81,039	69,900	11,139	80,165
10,419	6,657	Other Income Received in Advance	7,157	6,657	500	10,419
280,555	219,158	Total Current Liabilities	355,817	219,158	136,659	280,555
		TERM LIABILITIES				
27,811	27,811	Loans and Advances	28,155	27,811	345	27,811
40,348	47,894	Employee Entitlements	41,750	47,894	(6,144)	40,348
-	217,617	Bank Loans	-	217,617	(217,617)	-
68,158	293,322	Total Term Liabilities	69,906	293,322	(223,416)	68,158
		Equity				
595,591	588,604	General Reserve	616,484	588,604	27,881	595,591
34,354	34,354	Capital Injections	34,354	34,354	-	34,354
136,445	136,446	Carry Forwards	117,397	136,446	(19,049)	136,445
1,340,500	1,545,840	Property Revaluation Reserve	1,542,709	1,545,840	(3,132)	1,340,500
1,845	(12,396)	Operating Surplus / (Deficit)	(21,613)	(12,396)	(9,217)	1,845
2,108,735	2,292,848	Total Equity	2,289,331	2,292,848	(3,517)	2,108,735
2,457,448	2,805,328	Total Liabilities and Equity	2,715,053	2,805,328	(90,275)	2,457,448

Statement of Cashflows

FULL Y	EAR		YEAR TO DATE			
PRIOR YEAR	BUDGET		ACTUAL	BUDGET	VARIANCE	PRIOR YEAR
\$000s	\$000s		\$000s	\$000s	\$000s	\$000s
		Operating Activities CASH WAS PROVIDED FROM				
338,205	347,071	Income from Government Grant	339,016	347,071	(8,055)	338,205
182,309	202,462	Income from Student Fees	194,851	202,462	(7,612)	182,309
264,775	264,547	Income from Services	281,708	264,547	17,161	264,775
3,730	26	Interest & Dividends Received	5,343	26	5,317	3,730
789,019	814,107		820,918	814,107	6,811	789,019
		CASH WAS APPLIED TO				
422,281	437,381	Paid to Employees	442,062	437,381	(4,680)	422,281
291,433	314,491	Paid to Suppliers	311,480	314,491	3,012	291,433
713,714	751,873		753,541	751,873	1,668	713,714
75,305	62,234	Net Cash Flows from Operating Activities	67,376	62,234	5,143	75,305
		Investing Activities				
		CASH WAS PROVIDED FROM				
77	344	Investments	2,893	344	2,549	77
371	15	Disposal of Fixed Assets	131	15	116	371
448	359		3,024	359	2,665	448
		CASH WAS APPLIED TO				
125,452	244,303	Purchase of Fixed Assets	140,782	244,303	103,521	125,452
125,452	244,303		140,782	244,303	(103,521)	125,452
(125,004)	(243,944)	Net Cash Flows from Investing Activities	(137,758)	(243,944)	106,186	(125,004)
		Financing Activities CASH WAS APPLIED TO				
(30,000)	(217,617)	Loans / Advances	(105,000)	(217,617)	(112,617)	(30,000)
(30,000)	(217,617)		(105,000)	(217,617)	112,617	(30,000)
30,000	217,617	Net Cash Flows from Financing Activities	105,000	217,617	(112,617)	30,000
(19,699)	35,907	Total Cash Flows	34,619	35,907	(1,288)	(19,699)
29,973	(35,907)	Opening Balance	(19,726)	(35,907)	16,181	29,973
10,274	(0)	Closing Balance	14,893	(0)	14,893	10,274
		REPRESENTED BY				
10,274	_	Cash and Bank	14,893	_	14,893	10,274
-	(0)	Bank Term Deposits	,533	(0)	0	
-	-	Proceeds from Borrowings	-	-	-	-

Division of Commerce

FULL YE	AR		YEAR TO DATE			
PRIOR YEAR	BUDGET		ACTUAL	BUDGET	VARIANCE	PRIOR YEAR
\$000s	\$000s		\$000s	\$000s	\$000s	\$000s
		Income				
17,379	18,501	Vote Education	18,053	18,501	(448)	17,379
1,981	1,925	Performance Based Research Funding	2,021	1,925	96	1,981
13,916	14,346	Domestic Tuition Fees	14,271	14,346	(75)	13,916
5,808	7,750	International Tuition Fees	6,938	7,750	(812)	5,808
130	31	Sundry Income	166	31	134	130
1,479	1,430	Externally Funded Research	1,219	1,430	(211)	1,479
385	479	Distribution from Trusts	245	479	(234)	385
468	270	Consulting & Commercial Income	352	270	82	468
1,832	1,564	Internal Income	1,857	1,564	294	1,832
43,378	46,296	Total Income	45,121	46,296	(1,176)	43,378
		Expenditure				
14,570	14,880	Salaries - Academic	14,316	14,880	564	14,570
1,324	1,474	Salaries - Professional	1,544	1,474	(71)	1,324
1,128	1,099	Staff Related Costs	1,002	1,099	97	1,128
188	94	Subcontracted Services	3	94	91	188
2,541	2,684	Consumables & General	2,810	2,684	(126)	2,541
25	12	Occupancy Costs	13	12	(2)	25
1,743	1,983	Internal Rent	1,965	1,983	18	1,743
135	122	Depreciation	148	122	(27)	135
312	292	Scholarships	409	292	(117)	312
0	-	Finance Costs	-	-	-	0
21,966	22,639	Total Expenditure	22,211	22,639	428	21,966
21,411	23,657	Contribution Margin	22,910	23,657	(748)	21,411
		Central Costs				
21,704	23,991	Service Division Costs	23,991	23,991	_	21,704
1,264	1,342	Surplus Allocation	1,342	1,342	_	1,264
-	1,542	Interest on Capital	-	-	_	1,204
(1,842)	(1,390)	Subventions Paid / (Received)	(1,390)	(1,390)	_	(1,842)
21,126	23,943	Total Central Costs	23,943	23,943	-	21,126
565	0	Net Surplus / (Deficit)	(748)	0	(748)	565
		rice surplus / (seriety	(140)		(170)	303

Division of Health Sciences

FULL YE	AR		YEAR TO DATE			
PRIOR YEAR	BUDGET		ACTUAL	BUDGET	VARIANCE	PRIOR YEAR
\$000s	\$000s		\$000s	\$000s	\$000s	\$000s
		Income				
143,338	149,206	Vote Education	144,330	149,206	(4,876)	143,338
36,836	36,285	Performance Based Research Funding	37,454	36,285	1,170	36,836
3,056	3,267	Vote Health	3,072	3,267	(195)	3,056
56,337	58,797	Domestic Tuition Fees	55,859	58,797	(2,938)	56,337
16,752	21,474	International Tuition Fees	20,794	21,474	(680)	16,752
5,950	6,182	Sundry Income	6,087	6,182	(95)	5,950
105,975	107,550	Externally Funded Research	113,281	107,550	5,731	105,975
6,963	6,571	Distribution from Trusts	4,966	6,571	(1,604)	6,963
14,566	15,773	Consulting & Commercial Income	15,881	15,773	108	14,566
289	185	Intellectual Property	369	185	184	289
110,548	123,453	Internal Income	129,327	123,453	5,874	110,548
500,610	528,743	Total Income	531,421	528,743	2,678	500,610
		Expenditure				
137,408	141,419	Salaries - Academic	139,813	141,419	1,607	137,408
26,910	27,132	Salaries - Professional	29,451	27,132	(2,319)	26,910
10,953	11,051	Staff Related Costs	11,251	11,051	(200)	10,953
25,356	24,169	Subcontracted Services	26,002	24,169	(1,833)	25,356
129,057	142,923	Consumables & General	151,349	142,923	(8,426)	129,057
966	789	Occupancy Costs	1,129	789	(340)	966
31,974	35,659	Internal Rent	35,380	35,659	279	31,974
10,259	10,657	Depreciation	10,351	10,657	306	10,259
7,373	7,048	Scholarships	7,542	7,048	(494)	7,373
0	-	Finance Costs	0	-	(0)	0
380,256	400,847	Total Expenditure	412,267	400,847	(11,421)	380,256
120,355	127,896	Contribution Margin	119,153	127,896	(8,743)	120,355
		Central Costs				
122 504	120.607		120.607	120.607		122 504
122,594	130,697	Service Division Costs	130,697	130,697	-	122,594
11,848	12,159	Surplus Allocation	12,159	12,159	-	11,848
(16,340)	- (14,959)	Interest on Capital Subventions Paid / (Received)	(14,959)	- (14,959)	-	- (16,340)
118,102	127,896	Total Central Costs	127,896	127,896	-	118,102
2,253	(0)	Net Surplus / (Deficit)	(8,743)	(0)	(8,743)	2,253

Division of Humanities

FULL YEAR				YEAR TO	DATE	
PRIOR YEAR	BUDGET		ACTUAL	BUDGET	VARIANCE	PRIOR YEAR
\$000s	\$000s		\$000s	\$000s	\$000s	\$000s
		Income				
41,797	43,530	Vote Education	40,240	43,530	(3,290)	41,797
6,538	6,533	Performance Based Research Funding	6,907	6,533	374	6,538
28,391	29,707	Domestic Tuition Fees	27,806	29,707	(1,901)	28,391
2,660	7,643	International Tuition Fees	6,648	7,643	(995)	2,660
432	336	Sundry Income	648	336	312	432
10,492	9,700	Externally Funded Research	12,507	9,700	2,807	10,492
2,711	2,941	Distribution from Trusts	2,609	2,941	(332)	2,711
3,295	3,662	Consulting & Commercial Income	3,736	3,662	74	3,295
35	5	Intellectual Property	7	5	1	35
7,011	5,691	Internal Income	7,027	5,691	1,336	7,011
103,363	109,748	Total Income	108,135	109,748	(1,613)	103,363
		Expenditure				
41,664	40,243	Salaries - Academic	42,642	40,243	(2,399)	41,664
2,462	2,699	Salaries - Professional	2,378	2,699	321	2,462
2,922	3,003	Staff Related Costs	3,011	3,003	(8)	2,922
2,112	2,306	Subcontracted Services	4,294	2,306	(1,988)	2,112
7,911	6,666	Consumables & General	8,624	6,666	(1,958)	7,911
169	139	Occupancy Costs	177	139	(37)	169
5,878	6,561	Internal Rent	6,514	6,561	48	5,878
675	652	Depreciation	668	652	(16)	675
1,012	1,142	Scholarships	1,286	1,142	(144)	1,012
-	-	Finance Costs	0	-	(0)	-
64,805	63,411	Total Expenditure	69,594	63,411	(6,182)	64,805
38,558	46,337	Contribution Margin	38,541	46,337	(7,796)	38,558
·		-				
		Central Costs				
48,938	52,667	Service Division Costs	52,667	52,667	-	48,938
2,965	3,122	Surplus Allocation	3,122	3,122	-	2,965
-	-	Interest on Capital	-	-	-	-
(10,191)	(9,452)	Subventions Paid / (Received)	(9,452)	(9,452)	-	(10,191
41,713	46,337	Total Central Costs	46,337	46,337	-	41,713
(3,155)	(0)	Net Surplus / (Deficit)	(7,796)	(0)	(7,796)	(3,155)
(3,155)	(0)	Net Surplus / (Deficit)	(7,796)	(0)	(7,796)	

Division of Sciences

FULL Y	EAR		YEAR TO DATE			
PRIOR YEAR	BUDGET		ACTUAL	BUDGET	VARIANCE	PRIOR YEAR
\$000s	\$000s		\$000s	\$000s	\$000s	\$000s
		Income				
64,981	68,723	Vote Education	64,418	68,723	(4,305)	64,981
15,934	15,972	Performance Based Research Funding	16,971	15,972	999	15,934
30,434	32,257	Domestic Tuition Fees	29,772	32,257	(2,485)	30,434
4,985	8,283	International Tuition Fees	8,966	8,283	682	4,985
373	450	Sundry Income	532	450	82	373
37,910	39,744	Externally Funded Research	40,723	39,744	978	37,910
581	559	Distribution from Trusts	557	559	(1)	581
1,527	960	Consulting & Commercial Income	1,220	960	260	1,527
28	3	Intellectual Property	41	3	38	28
32,941	33,459	Internal Income	33,746	33,459	287	32,941
189,694	200,411	Total Income	196,946	200,411	(3,465)	189,694
		Expenditure				
47,386	49,197	Salaries - Academic	49,310	49,197	(113)	47,386
7,597	7,096	Salaries - Professional	7,446	7,096	(350)	7,597
3,892	3,414	Staff Related Costs	3,822	3,414	(408)	3,892
10,404	10,563	Subcontracted Services	10,310	10,563	253	10,404
35,984	37,302	Consumables & General	39,411	37,302	(2,109)	35,984
242	277	Occupancy Costs	444	277	(167)	242
13,144	15,443	Internal Rent	15,427	15,443	16	13,144
3,503	3,515	Depreciation	3,579	3,515	(64)	3,503
3,365	4,285	Scholarships	4,183	4,285	102	3,365
0	-	Finance Costs	0	-	(0)	0
125,518	131,091	Total Expenditure	133,932	131,091	(2,841)	125,518
64,177	69,321	Contribution Margin	63,015	69,321	(6,306)	64,177
		Central Costs				
57,115	61,845	Service Division Costs	61,845	61,845	_	57,115
4,687	5,009	Surplus Allocation	5,009	5,009	_	4,687
-	-	Interest on Capital	-	-	_	- 1,501
344	2,181	Subventions Paid / (Received)	2,181	2,181	_	344
62,146	69,035	Total Central Costs	69,035	69,035	-	62,146
1,751	0	Net Surplus / (Deficit)	(6,306)	0	(6,306)	1,751
-,			(5,550)		(3,553)	.,

Statement of Cost of Service Divisions

	'EAR			YEAR TO	DATE	
RIOR YEAR	BUDGET		ACTUAL	BUDGET	VARIANCE	PRIOR YEAR
\$000s	\$000s		\$000s	\$000s	\$000s	\$000s
		Income				
4,246	2,996	Vote Education	2,859	2,996	(137)	4,246
205	304	Performance Based Research Funding	329	304	24	205
(1)	-	Vote Health	-	-	-	(1)
893	813	Domestic Tuition Fees	915	813	102	893
1,696	2,111	International Tuition Fees	1,775	2,111	(336)	1,696
3,715	26	Investment Income	5,343	26	5,317	3,715
17,500	21,081	Sundry Income	20,840	21,081	(241)	17,500
748	412	Externally Funded Research	572	412	160	748
3,831	2,942	Distribution from Trusts	2,674	2,942	(268)	3,831
62,886	70,298	Consulting & Commercial Income	67,635	70,298	(2,664)	62,886
(107)	160.426	Intellectual Property	(721)	160.426	(721)	(107)
138,591	160,436	Internal Income	160,223	160,436	(213)	138,591
34,203	261,419	Total Income	262,443	261,419	1,024	234,203
		Expenditure				
6,232	10,795	Salaries - Academic	7,503	10,795	3,293	6,232
148,577	151,901	Salaries - Professional	159,799	151,901	(7,898)	148,577
2,783	9,517	Staff Related Costs	10,729	9,517	(1,212)	2,783
4,097	3,701	Subcontracted Services	4,439	3,701	(738)	4,097
95,085	110,849	Consumables & General	103,161	110,849	7,688	95,085
56,848	61,458	Occupancy Costs	60,842	61,458	617	56,848
48,616	61,275	Internal Rent	61,470	61,275	(195)	48,616
67,278	77,136	Depreciation	73,051	77,136	4,085	67,278
44,186	48,472	Scholarships	42,226	48,472	6,246	44,186
3,155	5,922	Finance Costs	4,455	5,922	1,467	3,155
76,859	541,026	Total Expenditure	527,674	541,026	13,352	476,859
42,656)	(279,607)	Contribution Margin	(265,231)	(279,607)	14,376	(242,656)
		Central Costs				
250,351)	(269,200)	Service Division Costs	(269,200)	(269,200)	_	(250,351)
(20,765)	(21,631)	Surplus Allocation	(21,631)	(21,631)	-	(20,765)
-	_	Interest on Capital	-	-	-	-
28,028	23,620	Subventions Paid / (Received)	23,620	23,620	-	28,028
243,088)	(267,211)	Total Central Costs	(267,211)	(267,211)	-	(243,088)
432	(12,396)	Net Surplus / (Deficit)	1,980	(12,396)	14,376	432
		Division Breakdown				
(844)	(593)	Division Breakdown Campus & Collegiate Life Services	(2,152)	(593)	(1,559)	(844)
(844)	(593) (4,079)		(2,152) (5,353)	(593) (4,079)	(1,559) (1,274)	
		Campus & Collegiate Life Services	, , ,			
(844) (1,376)	(4,079)	Campus & Collegiate Life Services Academic	(5,353)	(4,079)	(1,274)	(1,376)
(844) (1,376) 5,176	(4,079) (0)	Campus & Collegiate Life Services Academic Committees	(5,353) 6,674	(4,079) (0)	(1,274) 6,674	(1,376) 5,176 148
(844) (1,376) 5,176 148	(4,079) (0) (5,640)	Campus & Collegiate Life Services Academic Committees Corporate	(5,353) 6,674 (1,254)	(4,079) (0) (5,640)	(1,274) 6,674 4,385	(1,376) 5,176 148 1,372
(844) (1,376) 5,176 148 1,372	(4,079) (0) (5,640) (0)	Campus & Collegiate Life Services Academic Committees Corporate External Engagement	(5,353) 6,674 (1,254) 309	(4,079) (0) (5,640) (0)	(1,274) 6,674 4,385 309	(1,376) 5,176 148 1,372 145
(844) (1,376) 5,176 148 1,372 145	(4,079) (0) (5,640) (0) 0 128	Campus & Collegiate Life Services Academic Committees Corporate External Engagement Financial Services	(5,353) 6,674 (1,254) 309 (129)	(4,079) (0) (5,640) (0)	(1,274) 6,674 4,385 309 (129)	(1,376) 5,176 148 1,372 145 (193)
(844) (1,376) 5,176 148 1,372 145 (193)	(4,079) (0) (5,640) (0) 0	Campus & Collegiate Life Services Academic Committees Corporate External Engagement Financial Services Human Resources	(5,353) 6,674 (1,254) 309 (129) 161	(4,079) (0) (5,640) (0) 0	(1,274) 6,674 4,385 309 (129) 33	(1,376) 5,176 148 1,372 145 (193) 4,435
(844) (1,376) 5,176 148 1,372 145 (193) 4,435 9,414 (2,641)	(4,079) (0) (5,640) (0) 0 128 0 15,950	Campus & Collegiate Life Services Academic Committees Corporate External Engagement Financial Services Human Resources Information Technology Services Operations Property Services	(5,353) 6,674 (1,254) 309 (129) 161 415 15,704 3,413	(4,079) (0) (5,640) (0) 0 128 0 15,950	(1,274) 6,674 4,385 309 (129) 33 415 (246) 3,413	(1,376) 5,176 148 1,372 145 (193) 4,435 9,414 (2,641)
(844) (1,376) 5,176 148 1,372 145 (193) 4,435 9,414 (2,641) (394)	(4,079) (0) (5,640) (0) 0 128 0 15,950 0 (434)	Campus & Collegiate Life Services Academic Committees Corporate External Engagement Financial Services Human Resources Information Technology Services Operations Property Services Research	(5,353) 6,674 (1,254) 309 (129) 161 415 15,704 3,413 (572)	(4,079) (0) (5,640) (0) 0 128 0 15,950 0 (434)	(1,274) 6,674 4,385 309 (129) 33 415 (246) 3,413 (138)	(1,376) 5,176 148 1,372 145 (193) 4,435 9,414 (2,641) (394)
(844) (1,376) 5,176 148 1,372 145 (193) 4,435 9,414 (2,641) (394) (1,785)	(4,079) (0) (5,640) (0) 0 128 0 15,950 0 (434) (128)	Campus & Collegiate Life Services Academic Committees Corporate External Engagement Financial Services Human Resources Information Technology Services Operations Property Services Research Shared Services	(5,353) 6,674 (1,254) 309 (129) 161 415 15,704 3,413 (572) (3,007)	(4,079) (0) (5,640) (0) 0 128 0 15,950 0 (434) (128)	(1,274) 6,674 4,385 309 (129) 33 415 (246) 3,413 (138) (2,879)	(1,376) 5,176 148 1,372 145 (193) 4,435 9,414 (2,641) (394) (1,785)
(844) (1,376) 5,176 148 1,372 145 (193) 4,435 9,414 (2,641) (394) (1,785) (514)	(4,079) (0) (5,640) (0) 0 128 0 15,950 0 (434) (128) (1,650)	Campus & Collegiate Life Services Academic Committees Corporate External Engagement Financial Services Human Resources Information Technology Services Operations Property Services Research Shared Services Vice Chancellor's Office	(5,353) 6,674 (1,254) 309 (129) 161 415 15,704 3,413 (572) (3,007) (1,544)	(4,079) (0) (5,640) (0) 0 128 0 15,950 0 (434) (128) (1,650)	(1,274) 6,674 4,385 309 (129) 33 415 (246) 3,413 (138) (2,879) 106	(1,376) 5,176 148 1,372 145 (193) 4,435 9,414 (2,641) (394) (1,785)
(844) (1,376) 5,176 148 1,372 145 (193) 4,435 9,414 (2,641) (394) (1,785)	(4,079) (0) (5,640) (0) 0 128 0 15,950 0 (434) (128)	Campus & Collegiate Life Services Academic Committees Corporate External Engagement Financial Services Human Resources Information Technology Services Operations Property Services Research Shared Services	(5,353) 6,674 (1,254) 309 (129) 161 415 15,704 3,413 (572) (3,007)	(4,079) (0) (5,640) (0) 0 128 0 15,950 0 (434) (128)	(1,274) 6,674 4,385 309 (129) 33 415 (246) 3,413 (138) (2,879)	148 1,372 145 (193) 4,435

Statement of Capital Expenditure For the period ended 31 December 2023

FULL YE	AR		YEAR TO DATE			
PRIOR YEAR	BUDGET		ACTUAL	BUDGET	VARIANCE	PRIOR YEAR
\$000s	\$000s		\$000s	\$000s	\$000s	\$000s
		Land & Buildings				
93,900	192,255	Capital Works Programme	100,186	192,255	92,069	93,900
		DIVISIONAL LAND & BUILDINGS				
614	7,685	Service Divisions	574	7,685	7,111	614
430	617	Campus & Collegiate Life Services	613	617	4	430
-	-	Division of Health Sciences	1	-	(1)	-
4	-	Division of Humanities	-	-	-	4
45	-	Division of Sciences	25	-	(25)	45
1,093	8,302	Total Divisional Land & Buildings	1,213	8,302	7,089	1,093
94,993	200,557	Total Land & Buildings	101,399	200,557	99,157	94,993
		Furniture & Equipment				
785	1,200	Equipment Committee	781	1,200	419	785
2,018	-	Capital Works Programme	2,838	-	(2,838)	2,018
		DIVISIONAL FURNITURE & EQUIPMENT				
9,583	13,734	Service Divisions	13,730	13,734	3	9,583
1,062	1,765	Campus & Collegiate Life Services	1,052	1,765	712	1,062
		Committees	1		(1)	
206	44	Division of Commerce	25	44	19	206
6,890	8,842	Division of Health Sciences	5,298	8,842	3,544	6,890
752	593	Division of Humanities	357	593	236	752
4,090	3,140	Division of Sciences	3,849	3,140	(709)	4,090
22,583	28,117	Total Divisional Furniture & Equipment	24,312	28,117	3,805	22,583
25,386	29,317	Total Furniture & Equipment	27,932	29,317	1,385	25,386
		Software & Systems				
1,971	3,817	Capital Works Programme	2,508	3,817	1,309	1,971
		DIVISIONAL SOFTWARE & SYSTEMS				
4,781	13,393	Service Divisions	10,437	13,393	2,956	4,781
24	48	Division of Health Sciences	49	48	(1)	24
9	-	Division of Sciences	-	-	-	9
4,815	13,441	Total Divisional Software & Systems	10,485	13,441	2,956	4,815
6,786	17,258	Total Software & Systems	12,993	17,258	4,264	6,786
		Library Books & Periodicals				
-	-	Capital Works Programme	-	-	-	-
2,644	2,506	Academic	2,441	2,506	65	2,644
2,644	2,506	Total Library Books & Periodicals	2,441	2,506	65	2,644

Statement of Capital Works

FULL YEAR			YEAR TO DATE			
PRIOR YEAR	BUDGET		ACTUAL	BUDGET	VARIANCE	PRIOR YEAR
\$000s	\$000s		\$000s	\$000s	\$000s	\$000
		CDC Capex				
		APPROVED BUILDING PROJECTS				
206	_	(Design / Innovation / Collaboration) Lab ¿ Establishme	17	_	(17)	206
19	-	Abbey College Refurbishment	-	-	-	19
0	-	Adams Building - Pharmacy Accreditation	-	-	-	0
6,193	13,205	Aquinas Extension	14,590	13,205	(1,385)	6,193
83	11,417	Arana Seismic & Fire	1,388	11,417	10,029	83
-	-	Castle St Landscaping Projects	(2)	-	2	-
19,154	61,150	Christchurch University of Otago	33,379	61,150	27,771	19,154
177	348	Clock Tower Refurbishment	673	348	(325)	177
3,344	19,167	Food Science Building	5,696	19,167	13,470	3,344
1,030	8,137	Hakitekura	271	8,137	7,866	1,030
2	-	Hayward Seismic / Fire	-	_	_	2
-	740	HSMP Stage 1 - Refurbish Sayers Building	_	740	740	-
(11)	2,900	HSMP Stage 4 - Interprofessional Learning Centre	1	2,900	2,899	(11
-	550	HSMPStage 0 - Walsh Building BMS and OMS Fitout	_	550	550	-
50	_	Learning and Teaching Pilot	_	_	_	50
49	_	Music and Theatre Studies	5	_	(5)	49
_	-	Net Zero Carbon	79	_	(79)	-
41,993	27,522	New College - Te Rangi Hiroa Replacement	20,698	27,522	6,824	41,993
(429)	_	Research Support Facilities Stage 2 & 3	6	_	(6)	(429
369	_	School of Dentistry Upgrade & Extension	283	_	(283)	369
657	1,674	Science III Fire	285	1,674	1,389	657
55	-	Slips and Trips	-	-	-	55
572	-	Strategic Space Plan 21-22	4	_	(4)	572
_	4,070	Strategic Space Project - University Plaza and Otago Bus	3,893	4,070	177	_
99	2,389	Studholme Seismic & Fire	292	2,389	2,097	99
2,642	52	Union Court	309	52	(257)	2,642
-	_	UOW Access Management Upgrade	138	_	(138)	-
4,175	5,228	UOW Fit-out & Immediate Works	38	5,228	5,190	4,175
570	10,103	UOW Lecture Theatre Strengthening	5,128	10,103	4,975	570
26	-	UOW Link Block Further Adaptions	1,643	-	(1,643)	26
(454)	_	UOW Space Reconfiguration	(10)	_	10	(454
80,572	168,653		88,804	168,653	79,849	80,572
		NEW DUIL DINGS				
		NEW BUILDINGS				
-	-	APPROVED IT PROJECTS	-	-	-	-
117						117
117	-	Cardax Reader Upgrades	-	-	-	117
(2)	-	CI Anywhere - Finance one	-	-	-	(2

Statement of Capital Works

FULL YE	AR		YEAR TO DATE			
PRIOR YEAR	BUDGET		ACTUAL	BUDGET	VARIANCE	PRIOR YEAR
\$000s	\$000s		\$000s	\$000s	\$000s	\$000s
115	-	Customer Relationship Mgt - Phase Two	-	-	-	115
-	-	Dental Clinic Optimisation	6	-	(6)	-
5	-	Dental ICT Requirements	-	-	-	5
99	-	Digital Exams	-	-	-	99
12	-	Energy Efficiency - ICT and Analytics	0	-	(0)	12
357	-	Infloblox	-	-	-	357
5	-	MedTech Migration	-	-	-	5
-	-	OURDrive Cloud Migration	220	-	(220)	-
23	-	Purchasing System Enhancement	26	-	(26)	23
10	1,258	Standard University Desktop Image (SUDI)	457	1,258	801	10
1,034	2,505	Student Management System Enhancements	-	2,505	2,505	1,034
30	-	TOXINZ Database Upgrade	-	-	-	30
1	-	Web Refresh	2	-	(2)	1
1,814	3,817		718	3,817	3,098	1,814
82,387	172,469	Total CDC Capex	89,522	172,469	82,947	82,387
		Capital Portion of R&M Budgets				
3,748	2,520	Statutory Projects	2,282	2,520	238	3,748
1,391	-	Adaption Projects	179	-	(179)	1,391
10,363	19,606	Preventative Maintenance	13,549	19,606	6,057	10,363
1	-	Energy Infrastructure Maintenance	-	-	-	1
15,503	22,126	Total Capital Portion of R&M Budgets	16,010	22,126	6,116	15,503
		Available Funding for Unapproved Projects				
-	1,476	CDC - Campus Development available funds	-	1,476	1,476	-
-	1,476	Total Available Funding for Unapproved Projects	-	1,476	1,476	-

4. Exclusion of the Public

The Convener moves that the public be excluded from the whole of the proceeding of this meeting/the following parts of the proceedings of this meeting, namely, —

Item 5 Part 2 Minutes of the Meeting of the Finance and Budget Committee held on 26 October 2023

Item 6 Finance and Budget Committee Work Plan and Action Follow-Up Register

Item 7 Strategic Risk Report

Item 8 Financial Taskforce Report

Item 9 Financial Forecast Report

Item 10 Financial Review Part 2

Item 11 Treasury Report

Item 12 Foreign Exchange Report

Item 13 Group Financial Report

Item 14 Convener's Business

The general subject of each matter to be considered while the public is excluded, the reason for passing this resolution in relation to each matter and the specific grounds under Section 48(1) of the Local Government Official Information and Meetings Act 1987 for the passing of this resolution are as follows:-

General Subject	Reason for passing this resolution	Ground under Section 48(1)(a) for the passing of this resolution
Items 5 - 14	Good reason for withholding	Section 48(1)(a)(ii)
Confidential Minutes and Reports	information under the Official Information Act	

This resolution is made in reliance on Section 48(1)(a)(ii) of the Local Government Official Information and Meetings Act 1987 and the particular interest or interests protected by Sections 6,7 and/or 9 of the Official Information Act 1982 (except section 9(2)(g)(i)) as the case may require. The interests which would be prejudiced by the holding of the whole or the relevant part of the proceedings of the meeting in public are as follows:

Item 5	Part 2 Minutes of the Meeting of the Finance and Budget Committee held on 26 October 2023	s9(2)(a), (i), (j) and (k)
Item 6	Finance and Budget Committee Work Plan and Action Follow Up Register	s9(2)(i), and (k)
Item 7	Strategic Risk Report	s9(2)(i), and (k)
Item 8	Financial Taskforce Report	s9(2)(i), and (k)
Item 9	Financial Forecast Report	s9(2)(i), and (k)
Item 10	Financial Review Part 2	s9(2)(i), and (k)
Item 11	Treasury Report	s9(2)(i), and (k)
Item 12	Foreign Exchange Report	s9(2)(i), and (k)
Item 13	Group Financial Report	s9(2)(i), and (k)
Item 14	Convener's Business	s9(2)(i), and (k)

AND THAT Mr B N Trott and Mr S Willis be permitted to remain at this meeting after the public has been excluded because of their knowledge of the matters to be discussed. This knowledge, which will be of assistance in relation to the matters to be discussed, is relevant to those matters because it relates to aspects of the administration of the University of Otago for which these people are responsible. The Registrar and Secretary and the Deputy Secretary to the Council are also permitted to remain at the meeting so as to provide advice and secretarial support.