

2021 NEWS

Centre for Educational Leadership and Administration

As the year draws to a close, we continue to be grateful that down here in the South, we have kept COVID at bay. It has been a challenging year but we continue to look for silver linings and certainly opportunity to learn new skills has been one of those. We continue to grow our networks and share our knowledge and understandings whether virtually or *kanohi ki te kanohi*. Here at the Centre, we were fortunate that most of our planned activities took place. In February-March a group of Teacher-leaders took part in our Influential Teacher Leaders Course. This was an opportunity to explore what leadership might mean for ourselves and to unpack the skills many of us already have in terms of leading changes, understanding school culture, and developing people. Our primary AP/DP Network met in May. Around 30 school leaders attended and very much enjoyed hearing about Green Island school's experience with the Play is the Way programme (hosted by Aaron Warrington). In June, around 30 primary principals visited from Western Bay of Plenty and, co-facilitated with Dr Murray Fletcher, we explored what it means to *be* a leader in our unique settings. Unfortunately, due to COVID Level 2 restrictions, we were unable to meet in November for our network meeting but further days are planned in 2022 to build and strengthen our senior leader network. If there is interest, we can introduce network meetings for secondary teachers too. Let me know!

2022 UPCOMING EVENTS

A number of Professional Learning Opportunities in leadership will be offered next year – you might like to save the dates. We will send a reminder and registration details early next year or you can drop an expression of interest to cela@otago.ac.nz

Developing Influential Teacher Leaders (Friday 25 February 2022 and Friday 25 March 2022)

Have you been thinking about leadership? This two-day course helps aspiring leaders make the transition from teacher to teacher-leader (e.g. teacher-in-charge/HOD/syndicate leader). A small in-school leadership investigation will be completed during the intervening weeks. Learning sessions focus on:

- The impact of teachers' personal and professional values
- Understanding how to get the best out of a group's culture

- How to motivate other people for success
- Encouraging high performance in others' teaching practice
- Leading engagement with students.

Available to ECE, primary, intermediate and secondary teachers.
Course Director: Dr Sylvia Robertson.

Leadership for Primary APs and DPs

Friday 6 May 2022

Friday 5 August 2022

Friday 4 November 2022

These one-day network meetings build on successful workshops for primary school Assistant and Deputy Principals held over the past three years. The main purpose is to give senior educational leaders the opportunity to build leadership understandings, network, and share leadership strategies. In 2022, we once again invite you to present a short session during the day – if you are interested, please get in touch with Sylvia. Come together to share your expertise and grow the network!

Available to primary and intermediate teachers (senior leaders).
Course Director: Dr Sylvia Robertson.

Re-Vitalising, Re-Calibrating, Re-Affirming Your Way of Leading: Re-turning to what really matters (Dates to be confirmed)

Focus: Those in leadership roles in centres and schools who are focused on growing their own understanding and practice of leading others.

Whāia te mātauranga hei oranga mō koutou.

Seek after learning for the sake of your wellbeing.

2021 has focused the spotlight on our ways of leading, that is leading others and also leading ourselves, as we navigate through what might be considered an unknown world and future.

We have learned that there needs to be a continued focus on well-being. This needs to have a focus that is holistic and has a sense of Hauroa (Te Whare Tapa Whā and Te Wheke are guides for us).

This research-informed professional learning focuses on the personal and relational capabilities that a leader possesses, nurtures and grows within themselves. This learning is based on the principles of *whanaungatanga*; leadership is unashamedly a relational way of Being and *mannaakitanga*; ensuring caring, compassion and kindness are at the heart of leading others.

The focus is on looking beyond the rational and cognitive capabilities that are required and explores the wider intelligences: the emotional, social, cultural and spiritual, in a focus on the person in the professional.

This professional learning focuses on the person and not the role; on one's authenticity and genuineness; on one's purpose and mission and on taking responsibility for one's own journey of growth.

Available to ECE, primary, intermediate and secondary teachers.

Learning Facilitator: Dr Murray Fletcher.

Please send your Expressions of Interest to sylvia.robertson@otago.ac.nz

Dates will be negotiated.

CONSULTANCY SERVICES

The Centre offers leadership consultancy services to schools and early childhood centres.

Senior leadership teams in primary and intermediate schools

Dr Murray Fletcher facilitates tailored professional learning for leadership teams. These are conversation-based, school context-driven and evidence-informed sessions that take place over time (3/4 terms). Murray acts as listener, questioner, reflector and provider of resource material focused on growing aspects of collective and individual capability within a leadership team.

Senior leadership teams in secondary schools

Emeritus Professor Ross Notman is available to assist secondary leadership teams in undertaking a leadership stocktake: an evaluation of their leadership portfolios and group planning for future school directions. This half-day or whole-day facilitated discussion takes place offsite for uninterrupted reflection.

CELA currently has a leadership development focus on promoting teacher and middle leadership and leadership preparation in ECE and school settings. Enquiries should be directed to Sylvia at the Centre: sylvia.robertson@otago.ac.nz or cela@otago.ac.nz

RECOMMENDED LEADERSHIP READING & VIEWING

You might like to take a look at the leadership resources at:

<https://teachingcouncil.nz/professional-practice/rauhuia-leadership-space-home/rauhuia-leadership-space/>

Professor David Gurr edited four issues of the CCEAM *Journal of International Studies in Educational Administration* that reflect the COVID experience from across the world in a variety of educational contexts. The volumes are free to view at:

<http://cceam.net/wp-content/uploads/2020/07/ISEA-2020-Vol-48-No.-I.pdf>

<http://cceam.net/wp-content/uploads/2020/08/ISEA-2020-48-2.pdf>

<http://cceam.net/wp-content/uploads/2020/10/ISEA-2020-48-3.pdf>

<http://cceam.net/wp-content/uploads/2020/11/ISEA-2021-49-No-1.pdf>

CELA WEBSITE

Our website contains information about the Centre and you can also find links to postgrad study.
Go to www.otago.ac.nz/cela

NEW EMAIL

You can contact us cela@otago.ac.nz

GUEST SPEAKER ENGAGEMENTS

I am more than happy to accept invitations to speak at educational leaders' meetings across early childhood, primary and secondary sectors.

With very best wishes for your leadership work as you conclude another challenging year, and hoping you find time to enjoy a relaxing break with family and friends.

Noho ora mai



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