OTAGO AT A GLANCE
Founded in 1869, Otago is New Zealand’s first university. It enjoys a worldwide reputation for excellence, successfully balancing the traditions of its history with modern scholarship and research. It offers a unique campus lifestyle, creating a culture of learning that reflects the special characteristics of New Zealand together with international academic values.

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THE UNIVERSITY OF OTAGO, NEW ZEALAND

New Zealand is located in the South Pacific region. Its nearest neighbours are Australia and the smaller Pacific nations of Fiji, Tonga, Samoa and the Cook Islands. Otago (after which the University takes its name) is the provincial area in New Zealand’s South Island that includes the city of Dunedin. The inland area of Central Otago includes the resort centres of Queenstown and Wanaka.

AUCKLAND
- University of Otago House
- Enterprise Office
- Teaching and information facilities

WELLINGTON
- University of Otago, Wellington
- Research and clinical training
- Postgraduate courses

CHRISTCHURCH
- University of Otago, Christchurch
- Research and clinical training
- Postgraduate courses

DUNEDIN
- Main Campus
- Divisions of
  ~ Humanities
  ~ Sciences
  ~ Commerce (Business School)
  ~ Health Sciences
- Administration

INVERCARGILL
- Southland Campus, College of Education
In 1848 a small group of mainly Scottish emigrants founded the colonial settlement of Otago and began to build the city of Dunedin. Within 21 years the University of Otago had been created by ordinance of the Provincial Council, and opened amid much celebration on July 5, 1871. The vision that built a university in such a young settlement reflected a deep-seated respect for education and the emerging status of Dunedin as the wealthiest city in New Zealand, its prosperity founded on the discovery of gold in the 1860s.

There were originally three professors, one to teach Classics and English Language and Literature, one with responsibility for Mathematics and Natural Philosophy, and the third to instruct in Mental and Moral Philosophy. The following year a professor in Natural Science joined the staff and the syllabus was gradually widened to include classes in Mining (1872), Law (1873) and Medicine (1875).

Further growth was seen with the opening of the School of Dentistry in 1907 and the School of Home Science in 1911. Teaching in Accountancy and Commerce subjects began in 1912. A Faculty of Theology was created in 1946, followed a year later by the founding of the School of Physical Education.

By 1960 the roll stood at nearly 3,000 and at around 6,500 by 1980; however, the last 35 years have been marked by spectacular growth and expansion. There are now around 20,000 students and the range of qualifications has been expanded by the addition of Surveying, Pharmacy, Medical Laboratory Science, Teaching, Physiotherapy, Applied Science, Dental Technology, Medical Radiation Therapy, Biomedical Sciences and many specialised postgraduate programmes. In 2007 the Dunedin College of Education merged with the University to form the University of Otago College of Education.
The University of Otago today is a multifaceted institution whose influence spreads far beyond its campuses, contributing strongly to the culture and economy of New Zealand, as well as to international development.

An Otago education blends a traditional concern for quality with an innovative response to the needs of a modern, global society. The University is recognised as a world-class institution and consistently ranks among the top 300 universities in the world. In 2016 it was awarded the highest possible quality rating – five stars plus – from the international quality evaluation programme, QS Stars. The University also improved its place in the Quacquarelli Symonds (QS) rankings to 169th, and has been placed in the world’s top 50 for five subject areas – including seventh internationally for sport and sport-related disciplines.

Strategically, the University of Otago is unwaveringly committed to research and teaching excellence, to providing outstanding experiences for students and to its responsibilities to community service, sustainability and good citizenship at the local, national and global levels.

With around 20,000 students (by head count) and 3,800 full-time equivalent (FTE) staff, the University now offers more than 195 undergraduate and postgraduate degree, diploma and certificate courses across its campuses. It has become a significant economic force, locally and nationally, with the total economic impact of University activities on New Zealand estimated at almost $1.8 billion.

The University of Otago has strong national and international connections. It is one of the founding members of the Matariki Network, a group of seven international universities – from the USA, Canada, England, Germany, Sweden and Australia – that share an ethos of excellence in research and education, based on longstanding traditions in renowned academic communities.

Student exchange agreements offer Otago students the opportunity to study in more than 110 institutions in 33 countries and a significant number of students from overseas also study at Otago. In 2016 there were 2,723 international students (13.1 per cent of the total student population), with the largest numbers coming from the USA (721), China (488) and Malaysia (241).

The University is proud of the special relationship that exists with Ngāi Tahu, the Māori iwi (tribal group) indigenous to the Otago region. The Treaty of Waitangi, signed in 1840 between Māori and the Crown, is a seminal document in New Zealand history. Through this, the University has a responsibility to contribute to the achievement of Māori aspirations and has completed memoranda of understanding with Ngāi Tahu, Ngāti Whatu, Waikato-Tainui and Ngāti Toa Rangitira, as well as a number of Māori health providers across the country. These agreements underpin beneficial relations with iwi in the University’s areas of operation.

The Māori Strategic Framework – updated in 2016 – provides a cohesive approach to Māori strategy across all University campuses. In 2016 there were 1,844 Māori students enrolled at Otago, comprising 10.4 per cent of domestic EFTS (equivalent full-time students).

Pacific development is another strategic focus for the University. In 2013, a Pacific Strategic Framework was launched and is being introduced across the University by the Pacific Development Office. In 2016 Pacific enrolments were at an all-time high of 874 students (4.6 per cent of domestic EFTS).
CAMPUSES

Predominantly campus-based, the University’s administrative centre and the majority of academic activities are in Dunedin. However, the University also has significant medicine and health sciences campuses in Christchurch and Wellington, a College of Education campus in the southern city of Invercargill, as well as a presence in Auckland.

Dunedin is a small, sophisticated harbour city with a colourful history, an excellent infrastructure and a temperate climate. With a population of more than 127,000, it possesses most of the amenities and cultural richness of cities many times its size.

Education is Dunedin’s main industry, with the University a major economic force and opinion leader in the city. With its highly visible student body and large staff, the University enriches the intellectual, cultural and sporting life of the city.

The University of Otago’s Dunedin campus is located on the edge of the Water of Leith, just a short distance from the centre of the city and its Botanic Garden. It has been internationally recognised as one of the 15 most beautiful university campuses in the world1, with an eclectic collection of buildings that range from the iconic neo-gothic 1879 Clocktower building, to the award-winning Information Services Building and the Green Star-rated William James Building.

Through its Priority Development Plan, the University is in the midst of one of the largest building programmes in its history. Works totalling $315 million were underway at the end of 2016, with a number of other projects in the design and planning stages.

Christchurch, the home of one of the University’s three health sciences campuses, is the largest of the South Island’s cities and, like Dunedin, education is a focus of activity in this city. The third health sciences campus is in Wellington, at the southern end of the North Island. New Zealand’s capital city and seat of Parliament, Wellington is a vibrant and dynamic city, home to most government departments, national theatre, performance companies, as well as the national museum, archives and library.

1 Huffington Post

OTAGO HAS BEEN RECOGNISED AS ONE OF THE 15 MOST BEAUTIFUL CAMPUSES IN THE WORLD
UNIVERSITY STRUCTURE

The University of Otago’s governing body is its Council, chaired by the Chancellor. The Vice-Chancellor is the academic and administrative head of the University. Three Deputy Vice-Chancellors have specific responsibilities: one for academic and international matters; another for research and enterprise, and a third for external engagement. The University Senate (chaired by the Vice-Chancellor) is responsible for academic matters, while the day-to-day administration of academic programmes is devolved to the University’s four academic divisions, each headed by a Pro-Vice-Chancellor.

Academic divisions

Division of Humanities (incorporating the Faculty of Law; Te Tumu: School of Māori, Pacific and Indigenous Studies; College of Education)

Division of Sciences (incorporating the School of Surveying; School of Physical Education, Sport and Exercise Sciences)

Business School (Division of Commerce)

Division of Health Sciences (incorporating the Medical Schools in Dunedin, Christchurch, Wellington; Otago Medical School; Faculty of Dentistry; School of Pharmacy; School of Physiotherapy)

University of Otago Foundation Studies

Language Centre

Service divisions

Academic Division
Accommodation Services
External Engagement
Financial Services
Human Resources
Information Technology Services
Property Services
Research and Enterprise
Student Services
Research excellence is the foundation of Otago’s international reputation and the heart of its academic activity. A strong research culture is fostered across all disciplines and all departments. Among its core academic staff of about 1,550 (FTE) – almost all of whom are actively engaged in research as well as teaching – Otago has more than 335 FTE research-only staff. The research culture is further strengthened by the presence on campus of more than 3,500 postgraduate students, including some 1,410 PhD students. The University of Otago is regarded as the leading postgraduate research university in New Zealand with postgraduate students enjoying a 3:1 ratio to research active staff.1

Otago’s research excellence is reflected in its ongoing success in the highly-competitive funding rounds of major external funders such as the Marsden Fund and Health Research Council. In 2016 the University attracted more than $170 million in external and performance-based research funding. Three Otago research teams have won New Zealand’s top science honour, the Prime Minister’s Science prize, since its inception in 2009.

The University is taking leadership roles in two national Centres of Research Excellence (CoREs): the Dodd-Walls Centre for Photonic and Quantum Technologies, and Brain Health New Zealand – Rangahau Roro Aotearoa (together with the University of Auckland). Otago is also a partner in a number of other national CoREs; is involved through collaboration or research leadership in all National Science Challenges; and leads all New Zealand universities in the number of high-quality research papers published by the Nature Group.

Among the many areas of research strength, the University has identified 12 research centres as particular research flagships. They are:

- Brain Health Research Centre
- Centre for Neuroendocrinology
- Centre for Research on Colonial Culture
- Centre for Sustainability (CSAFE)
- Centre for Translational Cancer Research
- Christchurch Heart Institute
- Edgar Diabetes and Obesity Research Centre
- Genetics Otago
- National Centre for Lifecourse Research
- New Zealand Centre for Sustainable Cities
- One Health Aotearoa
- Otago Global Health Institute

Entrepreneurial activities are an increasing focus. The University’s Centre for Innovation provides an incubator facility, bringing research and industry together on campus. Within this structure Otago Innovation Ltd manages the commercialisation of intellectual property arising from research, and has had particular success in the areas of biotechnology and cancer diagnostics. Proof of Concept and Translational Research Grant competitions are keenly contested by Otago researchers each year.

To parallel the quality of its research activities, Otago places great emphasis on the quality of its teaching. In recent Tertiary Education Commission educational performance indicators, the University topped the country for both the retention of students and progression to higher study.

The University’s annual Teaching Excellence Awards and the Otago University Students’ Association’s annual teaching awards celebrate the efforts of our outstanding teachers, who have gone on to win the country’s Supreme Award for Teaching for the last five consecutive years, and seven times in the last 14 years. This is a record unmatched by any other New Zealand tertiary institution. In the latest QS rankings Otago was placed in the top 100 worldwide in 12 subject areas.
OTAGO AND THE COMMUNITY

The University of Otago serves its local, national and international communities in many ways. More than 90 per cent of academic staff are regularly involved in community service connected with their area of expertise, spending around nine per cent of their work time on such activities. In 2016 the value of this service was estimated to be around $40 million.

There is a strong focus on research that addresses questions of national and international importance. The University is actively involved in the National Science Challenges that focus on the biggest science-based challenges facing New Zealand, in such areas as biosecurity, housing, healthier lives and climate change. Many Otago researchers are world leaders in their fields, collaborate widely and participate in internationally significant work. Examples include the Edgar Diabetes and Obesity Research Centre that has contributed to the drafting of World Health Organization guidelines; the Centre for International Health is working to fight infectious diseases in developing countries; and Otago researchers have added their expertise to the global Urban Health and Wellbeing Programme.

The National Poisons Centre, based within the Department of Preventive and Social Medicine, provides a 24-hours-a-day 365-days-a-year free phone service to the people of New Zealand, responding to around 35,000 enquiries each year about acute poisoning or the toxic effects of chemicals.

Public lectures and arts performances are a long-standing tradition and contribute strongly to both the intellectual and cultural life of Dunedin. In 2016, 633 open lectures and public seminars/courses were held, as well as 110 open-to-the-public music and theatre performances.

Otago has a well-established outreach programme. The New Zealand Marine Studies Centre provides a wide variety of community engagement and educational programmes to members of the public and schools. The long-running Hands-On Science programme for senior secondary school students has been expanded to a broader-focused Hands-On at Otago. A number of other programmes have been established to specifically target Māori, rural areas and those from low-decile schools.

The University is also strategically committed to harnessing the altruism of its students, not only for the betterment of the wider community, but for the students themselves, helping to prepare them for lives of good citizenship. The University Volunteer Centre now has more than 1,700 UniCrew volunteers.
THE OTAGO STUDENT

Almost 85 per cent of Otago’s students come from outside Dunedin, and 74 per cent from outside the University’s “home catchment” of Otago and Southland. This has resulted in the evolution of a distinctive learning-based lifestyle that has come to shape the key attributes of the Otago graduate. Independence, co-operative working habits and an aptitude for lifelong learning are outcomes of the Otago academic and lifestyle experience that are highly valued by employers.

Otago is committed to providing an enriched, holistic experience for its students, one that not only fosters academic excellence, but also personal development.

Acknowledging the presence of so many young people living away from home, the University places great emphasis on the provision of high quality accommodation and pastoral care. Almost all students take the opportunity to live close to the campus, initially in one of the 15 residential colleges that lie within easy walking distance of the heart of the University and of the social, sporting and commercial activities that support student life. The majority of senior students go on to live in the many flats and apartments that nestle around the campus and central city, a proximity that enhances the youthful vibrancy that is a feature of Dunedin life.

The University provides an outstanding range of services for students including Student Health, the Māori and Pacific Islands Centres, Student Job Search, Disability Information and Support, the Student Learning Centre, the Career Development Centre and the University chaplaincy. There is also a vast range of sporting, cultural and recreational clubs and facilities, with Otago students participating and excelling on the national and world stage in activities ranging from rowing to debating.

And, to ensure the safety and security of the Otago campus environment – and to provide information when needed – Campus Watch teams are on patrol 24 hours a day, seven days a week.

The 2016 Student Opinion Survey revealed that 98 per cent of students were satisfied with the level of campus safety, 98 per cent were positive about sport and recreational facilities, and 95 per cent were happy with the general campus environment.
LIBRARIES AND THE ARTS

The University Library collection, which comprises more than 2.8 million items, is held in a number of facilities across the three main campuses, including the specialist Law, Science, Medical and Dental libraries, and the Hocken Collections. The largest is the Central Library, housed in the Information Services Building (ISB) focusing on the arts and fine arts, commerce, education, theology, physical education, social sciences and general reference, with an increasing emphasis on online collections. In 2016, more than 779,000 eBooks and 154,000 electronic serials were received. The rare books collection includes more than 9,000 books printed before 1800.

The Hocken is one of the foremost research libraries in New Zealand, built on the personal collection of Dr Thomas Hocken and gifted in 1907 to be held in trust by the University for the people of New Zealand. Its collections reflect the history and culture of New Zealand, the Pacific and Antarctica, with a particular focus on Otago and Southland. The collections have grown extensively over the past century and include published and unpublished manuscripts, books, ephemera, pamphlets, newspapers, periodicals, maps, film and music dating from the 17th century to the present day, as well as more than 1.1 million pictures and photographs.

The University has a long-standing commitment to fostering the arts. With the early support of private donors, Otago established New Zealand’s first continuous fellowships in literature (Robert Burns Fellowship 1958), visual arts (Frances Hodgkins Fellowship 1962) and musical composition (Mozart Fellowship 1969). The Caroline Plummer Dance Fellowship was established in 2004. The University of Otago College of Education Writer in Residence was appointed for the first time in 2007, following the merger with the Dunedin College of Education.

ALUMNI AND UNIVERSITY DEVELOPMENT

The University of Otago remains in regular contact with more than 101,000 alumni living throughout New Zealand and the rest of the world. Alumni are resident in 140 countries with the largest numbers (outside New Zealand) in the USA (5,619), Australia (5,018), Malaysia (2,600), the UK (2,236), China (1,251) and Canada (1,065).

The University values an ongoing relationship with its alumni. It hosts an events programme for alumni in cities around the world and also keeps in touch through reunions, the University of Otago Magazine which is published twice each year, and regular electronic communications.

Otago alumni are also encouraged to contribute to University life through bequests and an Annual Appeal that each year contributes financially towards scholarships and research.

Details of the University’s development and alumni relations activities can be found on the website otago.ac/alumni

In recent years the University has increased its development activities, enabling the establishment of new scholarships, endowed chairs and research centres. Plans are underway for the University’s 150th anniversary celebrations in 2019.

THE HOCKEN COLLECTIONS IS ONE OF NEW ZEALAND’S FOREMOST RESEARCH LIBRARIES

THE UNIVERSITY IS IN CONTACT WITH MORE THAN 101,000 ALUMNI IN 140 COUNTRIES AROUND THE WORLD
FACTS AND FIGURES

Student enrolment 2016 by qualification
(Enrolments by qualification exceed the total head count as students can enrol for more than one qualification type)

<table>
<thead>
<tr>
<th>Qualification</th>
<th>Number</th>
</tr>
</thead>
<tbody>
<tr>
<td>Doctoral</td>
<td>1,411</td>
</tr>
<tr>
<td>Master’s</td>
<td>1,287</td>
</tr>
<tr>
<td>Other postgraduate qualifications</td>
<td>2,034</td>
</tr>
<tr>
<td>Bachelor’s Honours</td>
<td>385</td>
</tr>
<tr>
<td>Bachelor’s</td>
<td>14,598</td>
</tr>
<tr>
<td>Other undergraduate qualifications</td>
<td>1,815</td>
</tr>
<tr>
<td>Total (head count)</td>
<td>20,814</td>
</tr>
</tbody>
</table>

Home area of students 2016

<table>
<thead>
<tr>
<th>Area</th>
<th>Number</th>
</tr>
</thead>
<tbody>
<tr>
<td>Dunedin</td>
<td>3,127</td>
</tr>
<tr>
<td>Remainder of Otago/Southland</td>
<td>1,969</td>
</tr>
<tr>
<td>Remainder of South Island</td>
<td>3,903</td>
</tr>
<tr>
<td>North Island</td>
<td>8,570</td>
</tr>
<tr>
<td>Overseas</td>
<td>3,191</td>
</tr>
<tr>
<td>Unknown</td>
<td>54</td>
</tr>
<tr>
<td>Total</td>
<td>20,814</td>
</tr>
</tbody>
</table>

Ethnicity of students 2016
(Some students reported more than one ethnic group so totals are greater than 100%)

<table>
<thead>
<tr>
<th>Ethnicity</th>
<th>Percentage</th>
</tr>
</thead>
<tbody>
<tr>
<td>European/Pākehā</td>
<td>73.1%</td>
</tr>
<tr>
<td>Māori</td>
<td>8.9%</td>
</tr>
<tr>
<td>Asian</td>
<td>19.2%</td>
</tr>
<tr>
<td>Pacific</td>
<td>4.2%</td>
</tr>
<tr>
<td>Middle Eastern/Latin American/ African</td>
<td>3.4%</td>
</tr>
<tr>
<td>Other/unknown</td>
<td>3.7%</td>
</tr>
</tbody>
</table>

International students 2016
(Students from Australia, Tokelau and Cook Islands are not counted as international students)

<table>
<thead>
<tr>
<th>Level</th>
<th>Number</th>
</tr>
</thead>
<tbody>
<tr>
<td>Undergraduate</td>
<td>1,810</td>
</tr>
<tr>
<td>Postgraduate</td>
<td>913</td>
</tr>
<tr>
<td>Total</td>
<td>2,723</td>
</tr>
</tbody>
</table>

International student exchange partners
The University of Otago has exchange agreements with more than 100 institutions spread throughout the following countries: Argentina, Australia, Austria, Belgium, Brazil, Canada, Chile, China, Czech Republic, Denmark, England, Finland, France, Germany, Hungary, Iceland, Ireland, Italy, Japan, Mexico, The Netherlands, Norway, Poland, Portugal, Scotland, Singapore, South Africa, South Korea, Spain, Sweden, Switzerland, Taiwan, USA.

Academic attainment 2016

<table>
<thead>
<tr>
<th>Category</th>
<th>Number</th>
</tr>
</thead>
<tbody>
<tr>
<td>Undergraduate diplomas and certificates</td>
<td>183</td>
</tr>
<tr>
<td>Undergraduate degrees</td>
<td>3,467</td>
</tr>
<tr>
<td>Postgraduate diplomas and certificates</td>
<td>995</td>
</tr>
<tr>
<td>Postgraduate degrees</td>
<td>969</td>
</tr>
<tr>
<td>Total</td>
<td>5,614</td>
</tr>
</tbody>
</table>

Staff profile 2016

<table>
<thead>
<tr>
<th>Category</th>
<th>Number</th>
</tr>
</thead>
<tbody>
<tr>
<td>Academic and research staff (full-time equivalent)</td>
<td>1,532</td>
</tr>
<tr>
<td>General staff (full-time equivalent)</td>
<td>2,330</td>
</tr>
<tr>
<td>Total staff</td>
<td>3,862</td>
</tr>
</tbody>
</table>

Research outputs 2016

<table>
<thead>
<tr>
<th>Category</th>
<th>Number</th>
</tr>
</thead>
<tbody>
<tr>
<td>Total publications</td>
<td>4,527</td>
</tr>
</tbody>
</table>
FINANCIAL INFORMATION

This information represents the consolidated performance for 2016 of the entity comprising the University, its commercial activities conducted through University of Otago Holdings Limited and various Trusts.

$NZ000

Income

<table>
<thead>
<tr>
<th>Description</th>
<th>Amount</th>
</tr>
</thead>
<tbody>
<tr>
<td>From Government for tuition</td>
<td>230,530</td>
</tr>
<tr>
<td>From students for tuition</td>
<td>153,010</td>
</tr>
<tr>
<td>From research</td>
<td>171,347</td>
</tr>
<tr>
<td>From consulting and commercial activity</td>
<td>81,476</td>
</tr>
<tr>
<td>Other</td>
<td>46,138</td>
</tr>
<tr>
<td>Total</td>
<td>682,501</td>
</tr>
</tbody>
</table>

Expenditure

<table>
<thead>
<tr>
<th>Description</th>
<th>Amount</th>
</tr>
</thead>
<tbody>
<tr>
<td>On staff</td>
<td>383,139</td>
</tr>
<tr>
<td>Other</td>
<td>271,589</td>
</tr>
<tr>
<td>Total</td>
<td>654,728</td>
</tr>
</tbody>
</table>

Operating surplus: 27,773

Financial Position

<table>
<thead>
<tr>
<th>Description</th>
<th>Amount</th>
</tr>
</thead>
<tbody>
<tr>
<td>Total assets</td>
<td>1,950,757</td>
</tr>
<tr>
<td>Total liabilities</td>
<td>184,785</td>
</tr>
<tr>
<td>Total equity</td>
<td>1,765,972</td>
</tr>
</tbody>
</table>
OTHER SOURCES OF INFORMATION ABOUT THE UNIVERSITY OF OTAGO INCLUDE:

- The University of Otago website
  otago.ac.nz
- The University Calendar (print and online)
  otago.ac.nz/about/official_documents/calendar
- The Annual Report (print and online)
  otago.ac.nz/about/official_documents
- University of Otago Magazine (print and online)
  otago.ac.nz/otagomagazine
- He Kitenga Research Highlights (print and online)
  otago.ac.nz/hekitenga

WHO'S WHO

- **Chancellor**
  Mr John Ward

- **Vice-Chancellor**
  Professor Harlene Hayne

- **Deputy Vice-Chancellor (Academic and International)**
  Professor Vernon Squire

- **Deputy Vice-Chancellor (Research and Enterprise)**
  Professor Richard Blaikie

- **Deputy Vice-Chancellor (External Engagement)**
  Professor Helen Nicholson

- **Chief Operating Officer**
  Mr Stephen Willis

- **Pro-Vice-Chancellor Health Sciences**
  Professor Peter Crampton

- **Pro-Vice-Chancellor Humanities**
  Professor Tony Ballantyne

- **Pro-Vice-Chancellor Sciences**
  Professor Richard Barker

- **Pro-Vice-Chancellor Commerce**
  Professor Robin Gauld

- **Registrar and Secretary to Council**
  Ms Jan Flood

Otago was placed 169th in the QS rankings (2016-17)

The university’s national economic impact is estimated at nearly $1.8 million
CONTACTS

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