

# PERL

(Peer-led Evaluation, Research, and Leadership)

## A story so far

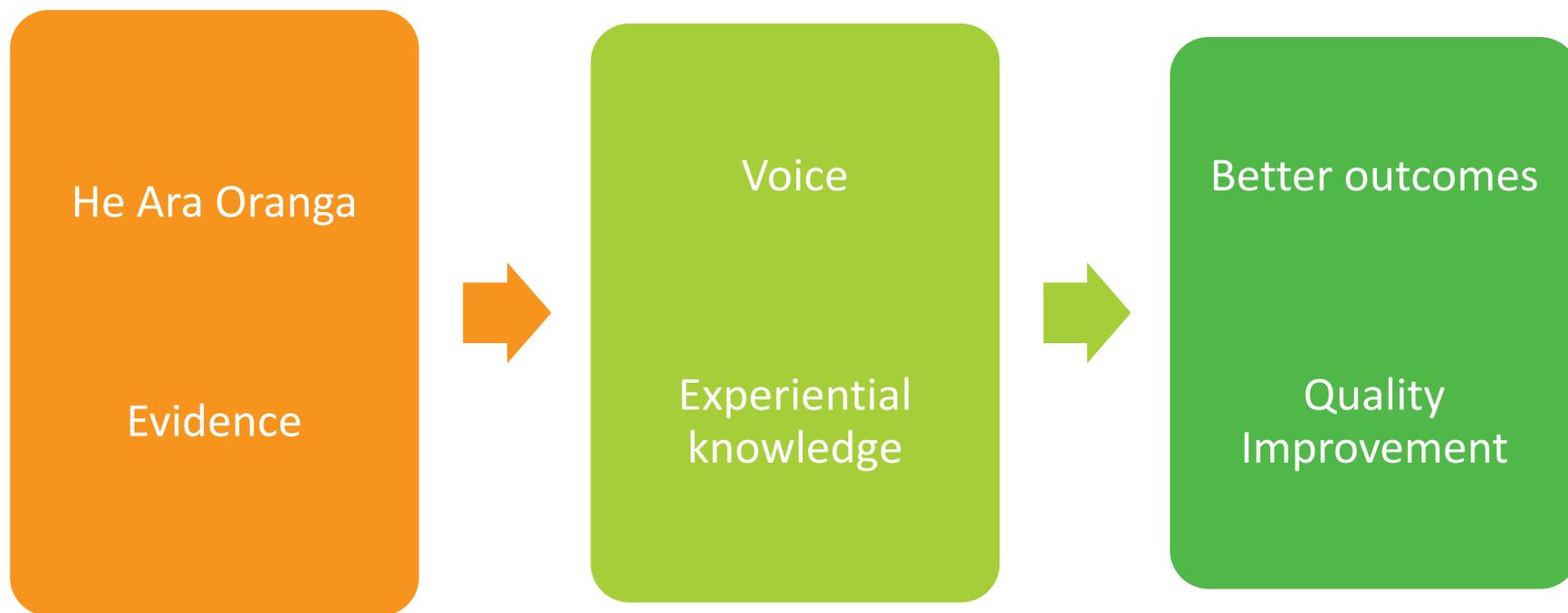
(the Case for Mad Studies Academic discipline)

Dr Dean Manley

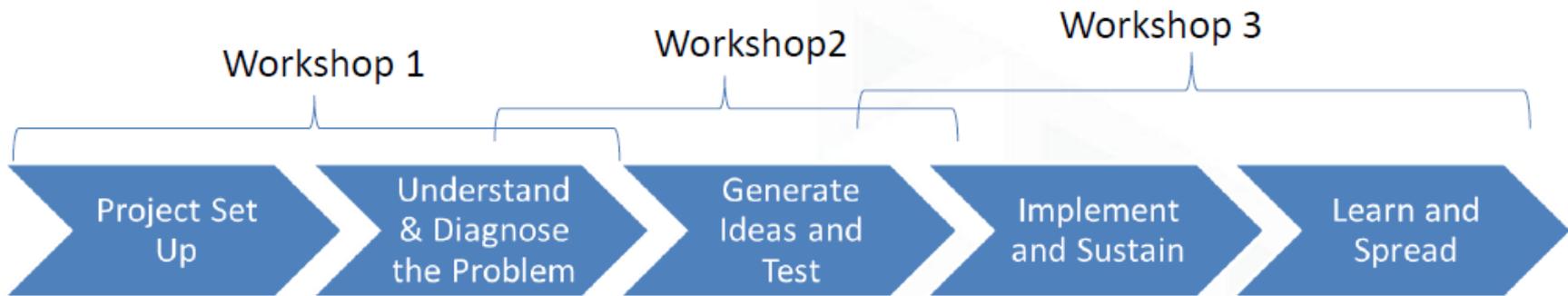


# Evolution of an idea

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# Process: The Project Life-Cycle



- The life cycle is how a project is phased
- Using a pathway like this helps teams to be successful by ensuring an improvement project is set-up well, executed effectively, and the results are sustained
- In healthcare, we also want to look for opportunities to share learnings and spread ideas that work to other areas, systems

# The origin - Diagnose the problem

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- He Puna Waiora (HPW), a mental health and addictions inpatient unit, has **struggled to meet the needs of tangata whai I Te Ora and Whānau**
- **Serious adverse events** have drawn attention to inadequate responses to people experiencing psychological distress and effects of trauma
- **Two SAC1 events** on 11 May 2019 and 16 May 2019 involved a service user becoming deceased by suspected suicide
- **Problem Analysis**
- **Root cause analysis**
- **Observation and feedback from service users and Whānau**

# Define the Problem

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- **Relative knowledge and personnel, physical environment, and lack of engagement time** impedes the ability of HPW staff to respond in a way they would expect of themselves and their service
- **The environment** is modelled on bio-medical health delivery systems and are inadequate for mental health and wellbeing services



# Guiding principles

## The NZ Triple Aim



# Staff presentation

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## Incidents in mental health services

- Earlier this year a number of tragic incidents occurred
- A number of serious incident investigations are taking place. It is expected these will be completed in January
- Things we have learned from the reviews will be shared across the services



# Outcomes data

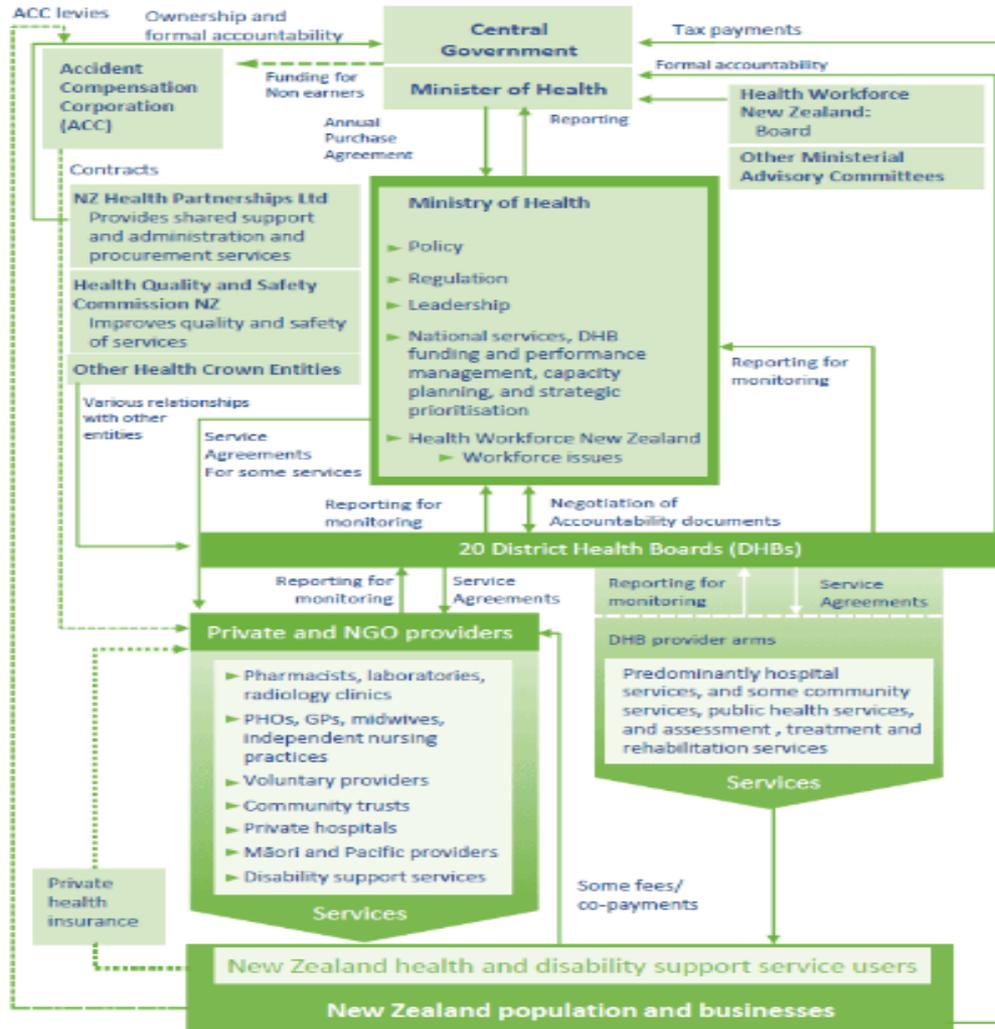
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- Clinical data – HONOS, PRIMHD, etc.
- Predictive analysis
- Big Data policy strategy

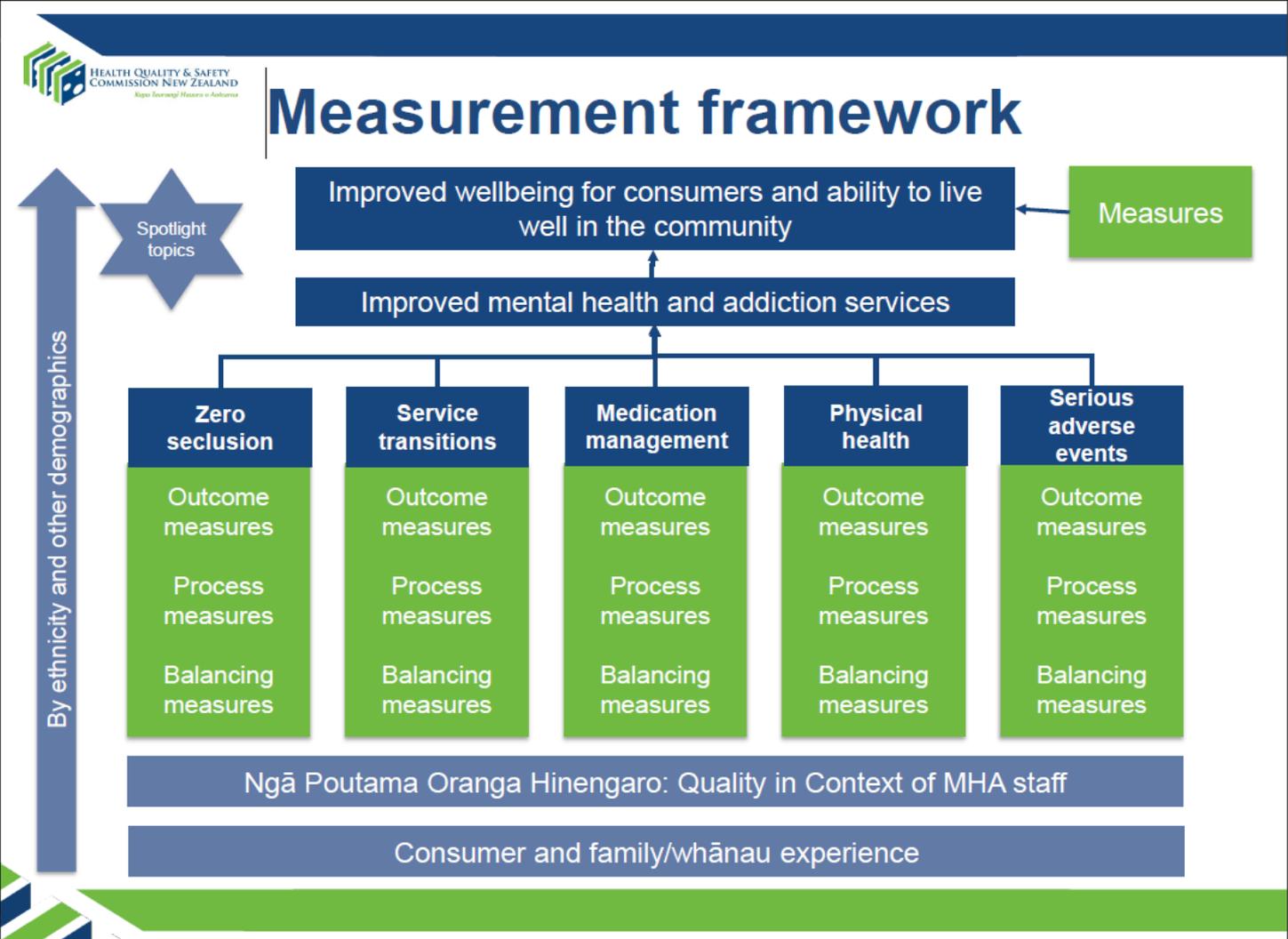


# Structure H&D Sector

The structure of the New Zealand health and disability sector



# Measurement Framework



# Outcomes data

## KPI Definitions

Click on the linked heading text to expand or collapse.

### Whānau Engagement ▼

Description Technical Notes

**Whānau engagement following first face-to-face contact is important. Early initial contact should be established regardless of service/team types.**

#### Measurement Dimensions

- Number of eligible episodes with Whānau engagement
- Percentage of eligible episodes with Whānau engagement
- Percentage of eligible episodes with Whānau engagement where first activity is Community Non-Crisis
- Percentage of eligible episodes with Whānau engagement within 2 days for all activity types
- Percentage of eligible episodes with Whānau engagement within 2 days where first activity is Community Non-Crisis

### Seclusion Hours >

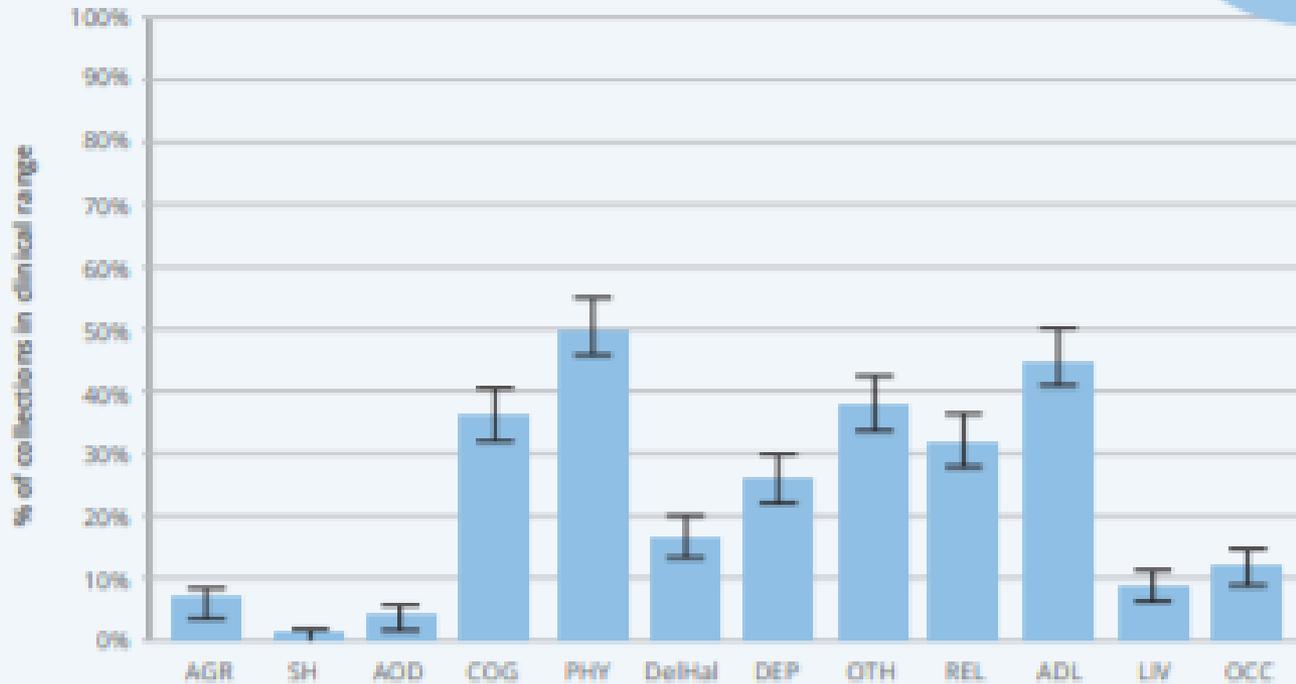
### Seclusion Events >



# Report one - Tāngata whai ora needs

What are the characteristics of people that attend our service? What are their needs?

Graph 1: Percentage of community service collections in the clinical range on each HoNOS65+ Item (review collections) for one DHB. April 2013 - March 2014.



**KEY**

AGR = Aggression/Agitation

SH = Self-harm

AOD = Alcohol and Other Drugs

COG = Cognitive problems

PHY = Physical illness/Disability

DelHal = Delusions and Hallucinations

DEP = Depression

OTH = Other mental/behavioural problems

REL = Relationship

ADL = Activities of Daily Living

LIV = Living Conditions

OCC = Occupation Activities



# PRIMHD usage

## Using PRIMHD to inform workforce planning

Te Pou o te Whakaaro Nui



Information collected in the PRIMHD<sup>1</sup> dataset is useful for workforce planning

<p><b>Workforce planning questions</b></p> <ul style="list-style-type: none"> <li>• What size does the workforce need to be in the future?</li> <li>• What does the workforce need to do?</li> <li>• What workforce skills and capabilities are needed?</li> </ul>	<p><b>PRIMHD information categories</b></p> <ul style="list-style-type: none"> <li>• Number of people seen</li> <li>• HoNOS items in the clinical range</li> <li>• ADOM lifestyle and wellbeing scores</li> <li>• Demographics of people accessing services</li> </ul>
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Examples based on adults accessing mental health and addiction services 2013-2017

**The number of people 20-64 years old seen by services**

Period	Number of people
2013 - 2014	100,645
2014 - 2015	100,905
2015 - 2016	106,336

Source: Ministry of Health PPS data set (2017)

- What workforce changes are required to meet current & future demand?
- Does the workforce reflect the demographics of the people accessing services?
- What does the future workforce need to look like?
- Are people returning to the service?

**Significant issues for people accessing community mental health services (18-64)**

Issue	Percentage
Depression	55%
Relationship issues	44%
Predominately anxiety-related issues	70%

Three HoNOS items most commonly reported with symptoms in the clinical range on entry. Source: PRIMHD summary report - HoNOS (Te Pou, 2017)

- Is workforce knowledge and skills matched to people's needs?
- What workforce capability needs to be developed?
- Do workforce roles and activities reflect people's needs?

**Significant issues for people accessing community alcohol and drug services**

Issue	Percentage
reported having physical health problems at least weekly	34%
reported having mental health problems at least weekly	44%

Source: Alcohol and other drug outcome measure (ADOM) - Report two (Te Pou, 2017)

- What roles might be needed to address the social determinants of health?
- What capabilities are needed to meet a range of health needs?
- What workforce relationships are needed to support other health needs?

Contact your local PRIMHD coordinator for more information about PRIMHD, and see *Informing your planning: Using data sources and metrics for workforce planning* (Te Pou, 2017).

<sup>1</sup>PRIMHD is the Programme for the Integration of Mental Health Data, collected by the Ministry of Health from organisations delivering mental health and addiction services. Note: Other sources of information include population health surveys of need.

# Observation Classifiers e.g.

Ward	Type	Obs Date	Obs Time	Behaviour
High Care Area	15/60	-	2:45:20 PM	Agitated/restless
High Care Area	15/60	-	4:02:17 PM	Agitated/restless
High Care Area	15/60	-	4:07:22 PM	Agitated/restless
High Care Area	15/60	-	10:41:53 AM	Agitated/restless
High Care Area	15/60	-	3:01:34 PM	Agitated/restless
High Care Area	15/60	-	10:07:56 AM	Agitated/restless
High Care Area	15/60	-	10:41:36 AM	Agitated/restless
Rongoa	1:1	-	4:36:43 PM	Agitated/restless
High Care Area	15/60	-	8:29:04 AM	Agitated/restless
High Care Area	15/60	-	11:30:41 AM	Agitated/restless
Waiatarau WTH	15/60	-	2:31:56 PM	Agitated/restless
High Care Area	15/60	-	8:34:53 AM	Agitated/restless
High Care Area	15/60	-	9:37:39 AM	Agitated/restless
High Care Area	15/60	-	10:42:16 AM	Agitated/restless
Waiatarau WTH	15/60	-	2:31:34 PM	Agitated/restless
High Care Area	15/60	-	10:33:00 AM	Agitated/restless
High Care Area	15/60	-	3:59:45 PM	Agitated/restless
Waiatarau WTH	60	-	1:14:01 PM	Angry/irritated
High Care Area	15/60	-	3:48:25 PM	Angry/irritated
High Care Area	15/60	-	3:52:30 PM	Angry/irritated
Kereru	15/60	-	4:00:20 PM	Angry/irritated
High Care Area	15/60	-	10:07:45 AM	Anxious/confused
High Care Area	15/60	-	2:44:40 PM	Anxious/confused
High Care Area	On Leave	-	9:05:30 AM	Anxious/confused
High Care Area	15/60	-	10:07:48 AM	Anxious/confused
Rongoa	60	-	10:31:45 AM	Anxious/confused
High Care Area	15/60	-	11:43:25 AM	Anxious/confused
High Care Area	15/60	-	3:52:24 PM	Anxious/confused
High Care Area	15/60	-	3:34:25 PM	Anxious/confused

# Streetlight effect

## Information asymmetry



“ ... clinicians are experts in medicine, but patients are experts in their experiences, preferences, and values, and both clinicians and patients can participate more effectively in care if these imbalances are reduced ... ”

Jayakumar, p. MBBS, Dphil; Bozic, K. J. MD, MBA; Lee, T. H. MD, MSc.  
Dell Medical School, University of Texas at Austin

October 15, 2019



# Streetlight effect Information asymmetry

## HoNOS summary scores

The individual HoNOS scales (items) constituting both variants (HoNOS and HoNOS65+) of the measure and the summary scores.

Data element	HoNOS item number and description	Item score	Summary score
<b>HoNOS behavioural problems summary score</b>		2 items	0 - 8
HoNOS item 01	1. Overactive, aggressive, disruptive or agitated behaviour	0 - 4	
HoNOS item 03	3. Problem drinking or drug-taking	0 - 4	
<b>HoNOS impairment summary score</b>		2 items	0 - 8
HoNOS item 04	4. Cognitive problems	0 - 4	
HoNOS item 05	5. Physical illness or disability problems	0 - 4	
<b>HoNOS delusions/hallucinations problems summary score</b>		1 item	0 - 4
HoNOS item 06	6. Problems associated with hallucinations and delusions	0 - 4	
<b>HoNOS depression problems summary score</b>		4 items	0 - 16
HoNOS item 02	2. Non-accidental self-injury	0 - 4	
HoNOS item 07	7. Problems with depressed mood	0 - 4	
HoNOS item 08	8. Other mental and behavioural problems	0 - 4	
HoNOS item 09	9. Problems with relationships	0 - 4	
<b>HoNOS social problems summary score</b>		4 items	0 - 16
HoNOS item 09	9. Problems with relationships	0 - 4	
HoNOS item 10	10. Problems with activities of daily living	0 - 4	
HoNOS item 11	11. Problems with living conditions	0 - 4	
HoNOS item 12	12. Problems with occupation and activities	0 - 4	
<b>HoNOS total (12-item) score</b>		12 items	0 - 48



# Streetlight effect

## Addressing Information asymmetry

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## Peer-led data:

- Classifiers
- Indicators
- Descriptors
- Rating scales
- Outcomes quality
- Efficacy
- Contribution
- Attribution



# Background of the PERL project

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## Low profile in peer-led, applied research and evaluation

- little peer-led, applied research, evaluation, training/education, policy formulation and/or leadership activity.
- a lack of quantifiable and qualifiable evidence of successful non-clinical, recovery-based interventions by peers for peers;
- a gap in theoretical understanding around how ‘lived experience’, and ‘experiential knowledge’ can inform and be used in research, and policy formulation activities.



# Local, national and international policy and strategic contexts

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## International policy and strategy

- Mental health action plan 2013-2020 (World Health Organisation, 2013),
- UN Conventions on the rights of Persons with Disabilities (UN, 2006)
- Mental health and human rights: Report of the United Nations high commissioner for human rights (Human Rights Council, 2017)



# Local, national and international policy and strategic contexts

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## National policy and strategy

- The New Zealand Health Research Strategy 2017-2027 (MBIE & MoH, 2017),
- New Zealand Health Strategy 2016: Future directions (Ministry of Health, 2016)
- Like Minds, Like Mine National Plan 2014-2019 (Ministry of Health & Health Promotion Agency, 2014),
- Rising to the Challenge (Ministry of Health, 2012),
- He Ara Oranga (Mental health and addiction inquiry, 2018).
- Taking mental health seriously - Wellbeing budget – Budget 2019 (Budget 2019, 2019)



# Local, national and international policy and strategic contexts

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## Local policy and strategy

- Waitemata District Health Board's Research Strategy 2020 (WDHB, 2016)
- Engagement strategy action plan 2016 – 2019 (WDHB, 2016),
- Annual Plan: Incorporating the Statement of Intent and the Statement of Performance Expectations (WDHB, 2017)
- Our Health in Mind: Growing wellbeing for our community A Five-Year Strategic Action Plan 2016-2021 (WDHB, 2016).



# PERL: Aims

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## To establish four fundamental resources to address information asymmetry:

- Independent peer-led leadership research, evaluation and education/training unit
- Recovery college
- Mad Studies Academic Discipline
- A community of co-operative amongst researchers, evaluators, advisors, academia, students and/or activists with lived experience of / consumers of mental health and/or addiction services.

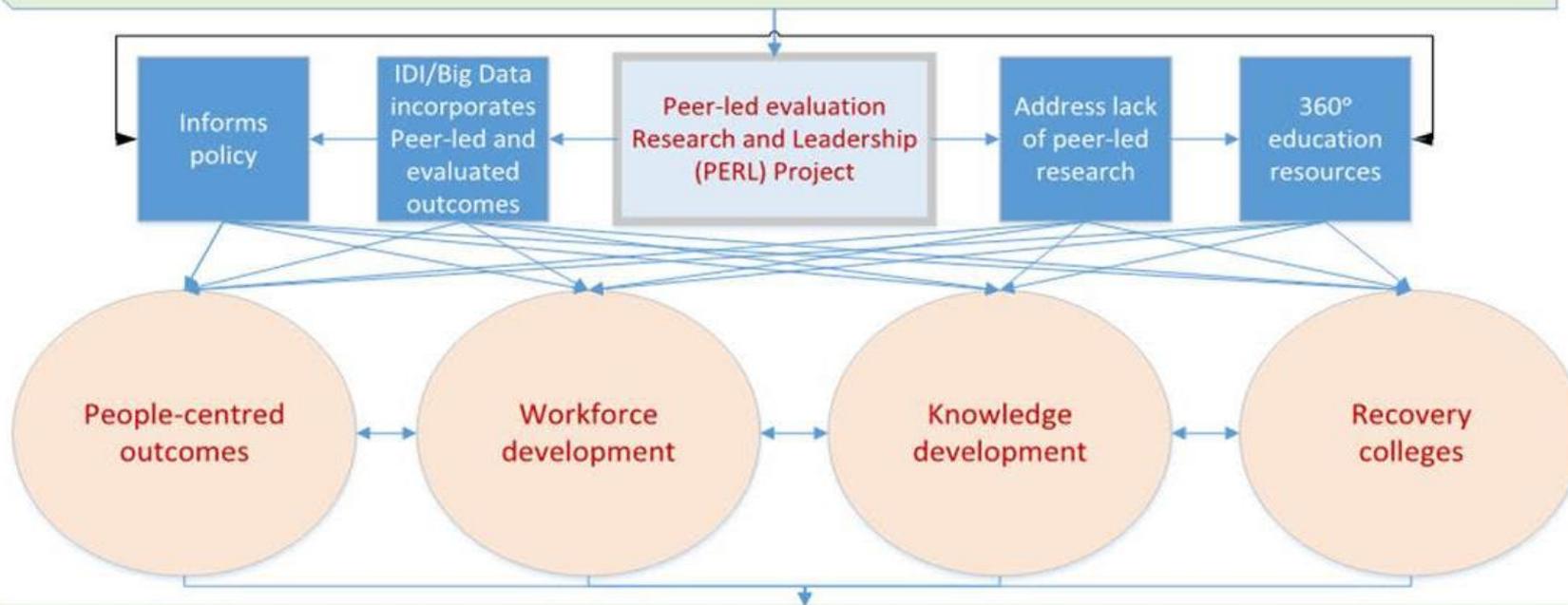


# PERL: An infographic

## PEER-LED EVALUATION, RESEARCH, AND LEADERSHIP PROJECT (PERL)

### AIMS

Co-design, develop, implement, and evaluate peer-initiated research and evaluation projects  
 Develop capability amongst peer-academia researchers and evaluators  
 Lead peer-research, co-design, evaluation and/or training initiatives; facilitate an innovation in health, mental health, and addiction sectors in Aotearoa New Zealand  
 Examine evidence in peer-intervention efficacy, and continuous quality learning and improvement  
 Lead Peer Workforce Development, advocacy, policy and/or organisational development  
 Develop a national-based, co-designed consumer-assessed based outcome measurement in mental health and addiction.



### OUTCOMES

Provide scientifically robust, validated data through peer-led applied research and evaluation (interdisciplinary and/or co-design)  
 Recruit members and an association of established stakeholders' network of peer-researchers  
 Develop a peer-led advisory group and interdisciplinary/interprofessional, peer-led academic discipline  
 Provide recommendations and/or innovation in health, mental health and/or addiction service delivery, system, policy and/or organisational development via research and consultation  
 Establish formal register of peer support workers, complete with required training, peer-based Key Performance indicators (KPI) / outcome measurements, evaluation frameworks, and career pathways  
 Establish a peer supervisor association that is tasked with developing national standards, updated competency framework, registration and/or terms of reference (ToR).



# PERL: Phase one

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- Grow Waitaha approach (Jansen & Wall, 2018)
- Ethics - from the Massey University Human Ethics Committee (MUHEC) or Health and Disability Ethics Committees (HDEC).
- Community advisory groups - Wellbeing Coalition Aotearoa and Shared Vision North Harbour & West Steering Groups
- One-year pilot project – test trial and market validation
- Funding - A consortium funding approach (Lunt, et al., 2008)
- Organise a conference / Symposium in Auckland.



# PERL: Precedents

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## The overarching outcomes of phase one are:

- to create a PERL governance/advisory board and project team;
- to facilitate the development of capacity and capability of peer-led and/or lived experience-based research, evaluation and leadership in the MH/A sector.



Home | Institute of Psychiatry, Psychology & Neuroscience | Health Service and Population Research | Research | Service User Research Enterprise (SURE) | Service User Research Enterprise (SURE)

# SERVICE USER RESEARCH ENTERPRISE (SURE)

## SERVICE USER RESEARCH ENTERPRISE (SURE)

- Projects
- Staff
- Research tools
- CLAHRC South London
- BRC Service User Advisory Group
- Contact us
- Service User Groups in South London

## Service User Research Enterprise (SURE)



The Service User Research Enterprise (SURE) undertakes research that examines mental health services from the perspectives of those that use them, explores empirically and conceptually the impact of service user involvement in research (in terms of both process and outcomes), and critically interrogates how service users have changed knowledge production globally.



# Mad Studies



## WELCOME

[Keywords for Mad Studies](#)
[Mad Studies Blogs and Websites](#)
[Creative Commons License](#)
[HOW TO FIND ARTICLES \(AND NEWSPAPERS\)](#)
[HOW TO FIND BOOKS](#)
[GREY LITERATURE](#)
[HOW TO CITE YOUR SOURCES](#)

## Keywords for Mad Studies

Try these search terms when seeking information about Mad Studies.

Ableism	Social constructionism
Anti-Oppressive Practice	Sanism
Antipsychiatry	Consumer/survivor
Consumer	Psychiatric Survivor
Survivor	Ex-patient
Mad identity/pride/community etc.....	Service user (common term in the UK)
Madness	Recovery discourse
Identity Politics	Mentalism
Trauma / Trauma informed	Critical mental health

# PERL: Outcomes of Phase one

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## The overarching outcomes of phase one are:

- to create a PERL governance/advisory board and project team;
- to facilitate the development of capacity and capability of peer-led and/or lived experience-based research, evaluation and leadership in the MH/A sector.



# Thanks for your time

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## Any questions?

If you are interested in the full references, or in learning more about this project please see us right after this session.

